

2019 ANNUAL REPORT



RCA PURPOSE INSPIRE GROWTH AND EXCELLENCE

in Canada through the sport of rowing.

RCA VISION CANADA IS A LEADING ROWING NATION

To be a leader and an exemplar of best practice in sport development as well as sustainable success on the international stage. To be seen as a nation that is pushing boundaries and challenging the status quo as we seek to grow and get better every day.



TABLE OF CONTENTS

4	INTRODUCTION
6	TREASURER'S REPORT
8	2019 RESULTS
18	2019 MEMBERSHIP DATA
28	HALL OF FAME INDUCTEES
30	IN RECOGNITION
32	BOARD AND COMMITTEES
34	APPENDIX - AUDITOR'S REPORT & FINANCIAL STATEMENTS
34	> INDEPENDENT AUDITOR'S REPORT
36	> FINANCIALS
46	THANK YOU

CEO AND PRESIDENT’S REPORT

It has been our privilege to have opportunities to join you at your clubs, regattas and meetings to work closely with the many volunteers that make this sport great. Listening to you share your passion through new ideas for growing membership in your club, creating better ways to engage youth in rowing and dedicating time to enhance the rowing experience for athletes is exciting and inspires us in our work to move the organization forward.

This has been a year of continued growth for Rowing Canada Aviron. After a robust selection process to find a site for the new home of the National Training Centre, it was determined that Quamichan Lake in North Cowichan, BC would be the best setting. In partnership with the waterway of nearby Shawinigan Lake, the National Team will have the optimal environment to train and ultimately achieve their goals. Significant planning has taken place to develop site plans as well as fostering local relationships as we continue the process to the build. It is exciting as we move forward in this new chapter as a national rowing organization.

Early this year, the Safe Sport imperative was launched across Canada and Rowing Canada Aviron was at the forefront in the improvement of our practices and policies. Every Coach Certified was launched as an initiative to ensure that rowing is one of the safest and most respected sports in Canada. Our staff reviewed and updated coach education materials to address key topics for today’s coaches as well as present the materials in ways to meet the needs of our participants. Rowing Canada Aviron also created an enhanced Abuse, Harassment and Bullying Prevention Policy, appointed a Safe Sport Director and enlisted an Independent Third Party Complaints Service to support all those in need. Ensuring a safe and inclusive environment is a key piece in the development of athletes at all levels of our sport.

Canadian rowing was represented well by our athletes at a number of international events. Developing athletes competed at the World Junior Rowing Championships, Under 21 Trans Tasman Regatta, Under 23 World Championships and the Pan Am Games in Lima, Peru. The Next Gen Hub Strategy is creating opportunities for our future national team athletes and is critical in developing a deep pool of seasoned talent in the future. Our Senior team attended World Cup 2 and 3 and the Senior World Championships, earning six Olympic berths for Tokyo 2020. Our Para team also represented our country well at the Para International Regatta in Varese, Italy and the World Championships in Linz, Austria, medalling in

both events. With the Tokyo Olympics and Paralympics on the horizon, competition has been exciting and our Senior and Para teams are well positioned for success in 2020.

With the launch of our new branding and website, RCA has endeavoured to make deeper connections with our participants. We have expanded our communication resources to keep you informed of activities across Canada. Building a world class annual conference has been purposeful in broadening opportunities for learning. RCA has also launched an online store and is developing more products that feature our new branding. Connecting Canadian rowers, coaches, umpires and administrators builds a stronger network to grow our sport.

We would like to congratulate the community teams who submitted bids to bring World Rowing events to Canada in the near future. The awarding of the 2023 World University Games Rowing event to London, Ontario and the 2024 Senior, Under 23 and Junior World Championships to St. Catharines, Ontario were the result of teamwork between the rowing community and their local governments and raises the profile of Canadian rowing. Additionally, 2019 marks the end of our four-year hosting agreement with Rowing BC to deliver the National Rowing Championships and Canada Cup Regattas. They raised the bar for this event and we look forward to its continuous improvement.

There was lots to celebrate in 2019 - the appointment of Bill Donegan to the Tokyo 2020 Jury, Rowing BC’s 50th anniversary, and the induction of the 1976 Women’s Olympic Rowing Team, 1984 Olympic Men’s Coxed Eight and Builders Dick McClure and Neil Campbell into the Canadian Rowing Hall of Fame. We already have much to look forward to in 2020 with the Tokyo Olympics and Paralympics, the 75th anniversary of the Canadian Secondary School Rowing Association’s Championships and the first ever Coast to Coast indoor rowing event taking place this coming February.

Thank you to the RCA staff who work tirelessly to create, rework and refine services and products to bring us all closer together. And also, a thank you to all of the volunteers that are the backbone of our sport for their passion, dedication and commitment. On behalf of the RCA Board of Directors, thank you to all for pulling your oar through the water to grow rowing in Canada.

Carol Purcer • President
Terry Dillon • CEO

THANK YOU!



TREASURER'S REPORT FOR THE YEAR ENDED - MARCH 31, 2019

The audited financial statements for the Canadian Amateur Rowing Association for the year ended March 31, 2019 are provided for your review and approval.

The following is a summary of the results:

1. We incurred a loss from operations of \$7,361 which was less than our budgeted loss of \$11,017.
2. This was the first year of our new membership model and we were within 1% of our projection on base rower registration fees and competition seat fees.
3. Our overall membership fees were higher than projected by \$7,975 due to deferred fees of fiscal 2018 being recognized in 2019.
4. Our cost to operate the event registration was \$6,839 less than the \$90,000 forecasted in the original membership model. This cost is reflected in Membership Services for 2019 fiscal.
5. Sport associations and foundations and Canadian Olympic Committee increases are result of additional grants and program funding provided by our funding partners to support the High Performance and Para programs and the offsetting expenditures required under these programs are reflected in the High Performance expenses.
6. Domestic development is reduced in 2019 as RCA received a Sport Canada Grant in 2018 for hosting the CanAmMex Regatta, as it does once every three years.
7. Our Communication, marketing and initiatives is reduced reflecting an expected reduction in revenue in the final year of the Sport Canada National Sport Enhancement Contribution Program.
8. The increase in the Deferred revenue is due to funding received from RBC Training Ground prior to the year end for fiscal 2020.
9. Our cash resources were reduced as a result of timing of payments of the 2018 accounts payable and a current year increase in accounts receivable. This results in a overall reduction of cash of \$317,916.

I would like to again thank our staff and leadership for their efforts in attaining an almost breakeven position in a year of many changes in funding and our new membership model implementation.

Respectfully Submitted

Thomas B. Hawker
Treasurer • Rowing Canada Aviron








WORLD CUPS AND WORLD CHAMPIONSHIPS

Gavirate International Para-Rowing Regatta
LAKE VARESE, GAVIRATE, ITALY

PR3 M2- • 11TH Stuart Chase James Kwinecki	COACH John Wetzstein
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World Rowing Cup II
LAKE MALTA, POZNAN, POLAND

 LW1X GOLD Jill Moffatt	 PR2 M1X SILVER Jeremy Hall	 M2- BRONZE Conlin McCabe Kai Langerfeld	 W1X BRONZE Carling Zeeman
 M8+ BRONZE Benjamin de Wit Cody Bailey Gavin Stone Jakub Buczek Mackenzie Copp Martin Barakso Taylor Perry Will Crothers Lesley Thompson- Willie (coxswain)	W2- • 4TH Hillary Janssens Sydney Payne LM2X • 4TH Maxwell Lattimer Patrick Keane	W8+ • 6TH Madison Mailey Susanne Grainger Jennifer Martins Nicole Hare Avalon Wasteneys Kasia Gruchalla- Wesierski Hillary Janssens Rebecca Zimmerman Kristen Kit (coxswain)	W2X • 9TH Andrea Proske Gabrielle Smith W4- • 13TH Christine Roper Colleen Nesbitt Karen Lefsrud Stephanie Grauer
LW2X • 13TH Jennifer Casson Ellen Gleadow	W2- • 14TH Kristin Bauder Lisa Roman	SPARE Morgan Rosts	COACHES Dave Thompson Phil Marshall Dick Tonks Terry Paul John Wetzstein
M2- • 13TH David de Groot Tim Schrijver	M2X • 14TH Matt Buie Aaron Lattimer		



 **GOLD • LW1X**



 **SILVER • PR2 M1X**



 **BRONZE • M2-**

World Rowing Cup III
ZEVENHUIZEN, ROTTERDAM, NETHERLANDS

 W2X BRONZE Andrea Proske Gabrielle Smith	 W8+ BRONZE Madison Mailey Susanne Grainger Jennifer Martins Christine Roper Avalon Wasteneys Kasia Gruchalla- Wesierski Stephanie Grauer Rebecca Zimmerman Kristen Kit (coxswain)	W4- • 4TH Hillary Janssens Sydney Payne Nicole Hare Lisa Roman	W4- • 12TH Kristin Bauder Karen Lefsrud Colleen Nesbitt Morgan Rosts
		LW1X • 4TH Ellen Gleadow	COACHES Dave Thompson Phil Marshall
		LW2X • 7TH Jennifer Casson Jill Moffatt	



 **BRONZE • W1X**



 **BRONZE • M8+**



 **BRONZE • W2X**



 **BRONZE • W8+**

WORLD CUPS AND WORLD CHAMPIONSHIPS

World Rowing Championships
DANUBE, LINZ-OTTENSHEIM, AUSTRIA

<div><div></div><div>PR3 M2- GOLD</div><div>Andrew Todd Kyle Fredrickson</div></div>	<div><div></div><div>PR2 M1X SILVER</div><div>Jeremy Hall</div></div>	<div><div></div><div>W2- BRONZE</div><div>Hillary Janssens Caileigh Filmer</div></div>	<div><div></div><div>W8+ • 4TH</div><div>Lisa Roman Susanne Grainger Nicole Hare Avalon Wasteneys Kasia Gruchalla- Wesierski Hillary Janssens Christine Roper Caileigh Filmer Kristen Kit (coxswain)</div></div>
<div><div></div><div>W2X • 4TH</div><div>Andrea Proske Gabrielle Smith</div></div>	<div><div></div><div>W4- • 8TH</div><div>Madison Mailey Jennifer Martins Stephanie Grauer Sydney Payne</div></div>	<div><div></div><div>M8+ • 8TH</div><div>Benjamin de Wit Cody Bailey Gavin Stone Jakub Buczek Mackenzie Copp Martin Barakso Taylor Perry Will Crothers Lesley Thompson- Willie (coxswain)</div></div>	<div><div></div><div>LW2X • 8TH</div><div>Jill Moffatt Jennifer Casson</div></div>
<div><div></div><div>LW1X • 5TH</div><div>Ellen Gleadow</div></div>			<div><div></div><div>LM2X • 9TH</div><div>Maxwell Lattimer Patrick Keane</div></div>
<div><div></div><div>W1X • 6TH</div><div>Carling Zeeman</div></div>			<div><div></div><div>M2X • 14TH</div><div>Matthew Buie Trevor Jones</div></div>
<div><div></div><div>LM1X • 6TH</div><div>Aaron Lattimer</div></div>		<div><div></div><div>M2- • 8TH</div><div>Conlin McCabe Kai Langerfeld</div></div>	



GOLD • PR3 M2-



SILVER • PR2 M1X



BRONZE • W2-

<div><div></div><div>PR2 MIX2X • 11TH</div><div>Jeremy Hall Jessye Brockway</div></div>	<div><div></div><div>SPARES</div><div>Kristin Bauder Morgan Rosts Rebecca Zimmerman Laura Court David de Groot Tim Schrijver</div></div>	<div><div></div><div>COACHES</div><div>Dave Thompson Phil Marshall Gavin McKay Dick Tonks Jeremy Ivey Terry Paul John Wetzstein</div></div>
<div><div></div><div>PR1 M1X • 18TH</div><div>Loren Pearson</div></div>		

Boats Qualified for Tokyo 2020 Olympics
AT THE 2019 WORLD ROWING CHAMPIONSHIPS

<div><div></div><div>M2-</div></div>	<div><div></div><div>W2-</div></div>	<div><div></div><div>W4-</div></div>
<div><div></div><div>W1X</div></div>	<div><div></div><div>W2X</div></div>	<div><div></div><div>W8+</div></div>

World Rowing U23 Championships
NATHAN BENDERSON PARK, SARASOTA-BRADENTON, FLORIDA

<div><div></div><div>W4- • 4TH</div><div>Piper Battersby Isabel Ruby-Hill McKenna Simpson Ivy Elling Quaintance</div></div>	<div><div></div><div>W4X • 7TH</div><div>Anna Burnotte Marilou Duvernay Tardif Kieanna Stephens Grace VandenBroek</div></div>	<div><div></div><div>M8+ • 7TH</div><div>Charles Alexander Curtis Ames Nicholas Everett Luke Gadsdon Travis Gronsdahl Peter Lancashire Nicholas Tavares Brett Vilk Skylar Presch (coxswain)</div></div>	<div><div></div><div>W2X • 8TH</div><div>Katie Clark Yara Ensminger</div></div>
<div><div></div><div>W1X • 4TH</div><div>Louise Munro</div></div>			<div><div></div><div>M2- • 11TH</div><div>Tyler Adams Michael Bryenton</div></div>
<div><div></div><div>W4+ • 4TH</div><div>Kailani Marchak Brenna Randall Charlotte Deacon Claire Dirks Megan Stellato (coxswain)</div></div>			<div><div></div><div>LM1X • 12TH</div><div>Spencer Kielar</div></div>
		<div><div></div><div>COACHES</div><div>Gavin McKay Greg Szybka Dane Lawson Pat Newman</div></div>	

WORLD CUPS AND WORLD CHAMPIONSHIPS

Pan American Games
ALBUFERA MEDIO MUNDO, LIMA, PERU

<div><div></div><div>LW2X GOLD</div><div>Kate Haber Jaclyn Stelmaszyk</div></div>	<div><div></div><div>W1X GOLD</div><div>Jessica Sevick</div></div>	<div><div></div><div>W2- SILVER</div><div>Jessie Loutit Larissa Werbicki</div></div>	<div><div></div><div>LW1X • 4TH</div><div>Trish Mara</div></div>
<div><div></div><div>W2X • 6TH</div><div>Layla Balooch Shannon Kennedy</div></div>	<div><div></div><div>M2X • 6TH</div><div>Luc Brodeur Graham Peeters</div></div>	<div><div></div><div>COACHES</div><div>Carol Love Dane Lawson</div></div>	
<div><div></div><div>LM2X • 6TH</div><div>Spencer Kielar Josh King</div></div>	<div><div></div><div>M1X • 7TH</div><div>Matthew Finley</div></div>		

Trans-Tasman U21 Regatta
LAKE KARAPIRO, NEW ZEALAND

<div><div></div><div>MULTIPLE BOATS WOMEN</div><div>Alexis Cronk Kirsten Edwards Lauren Gadsdon Jordan Isnor Kyra Urabe</div></div>	<div><div></div><div>MULTIPLE BOATS MEN</div><div>Jonathan Cinquina Thomas Markewich Sam Stewart Ben Walls</div></div>	<div><div></div><div>COACHES</div><div>Maksym Kepsykk Katie Bruggeling Rami Maassarani</div></div>
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World Rowing Junior Championships
SEA FOREST WATERWAY, TOKYO, JAPAN

<div><div></div><div>W4X • 4TH</div><div>Lucy Black Claire Ellison Aida Lissel-DeCorby Maya Meschkuleit</div></div>	<div><div></div><div>M4+ • 7TH</div><div>Julian Black Dane Halkiw Basil Jancso-Szabo Samuel Weinstein Zimbel Eden Cooper-Squires (coxswain)</div></div>	<div><div></div><div>M4X • 10TH</div><div>Stephen Harris Adam Krol Newton Seawright William Simpson</div></div>	<div><div></div><div>W2X • 16TH</div><div>Lily Jedlic Hailey Mercuri</div></div>
<div><div></div><div>W1X • 6TH</div><div>Abigail Dent</div></div>		<div><div></div><div>COACHES</div><div>Scott Swinkels Pat Cody</div></div>	

CanAmMex
NATHAN BENDERSON PARK, SARASOTA-BRADENTON, FLORIDA

<div><div></div><div>MULTIPLE BOATS MEN</div><div>Lucas Celia Matthew Cormie Emerson Crick Owen Darling Aidan Della Siega Aidan Hembruff Liam Hodgins Ryan Holland David Law Quinn Torok Campbell Veld Joseph White</div></div>	<div><div></div><div>MULTIPLE BOATS WOMEN</div><div>Katherine Breen Sophie Byrne-Atkins Carolyn Culen Georgia Douville Isabel Frolick Bianca Hill Caitlin Lawrence Elisa Luo Seyene Oord Ehren Paterson Rachel Weber Alexandra Wiley</div></div>	<div><div></div><div>COXSWAINS</div><div>Georgia Greenwood Clare Cunningham</div></div>
		<div><div></div><div>COACHES</div><div>Stacy Mitchell Samantha Heron Michael Braithwaite Simon Bouchard-Robert</div></div>



GOLD • LW2X



GOLD • W1X



SILVER • W2-

RCA NATIONAL ROWING CHAMPIONSHIPS

National Champions crowned at the RCA National Rowing Championships in Burnaby BC

The 2019 RCA National Rowing Championships and Canada Cup hosted by Rowing BC wrapped up at Burnaby Lake with over 250 athletes competing from across Canada. The regatta was held from Thursday, September 26th until Sunday, September 29th.

The Athlete Awards Banquet took place on Saturday, September 28th at the Hilton Vancouver Metrotown, celebrating top performers at the National Rowing Championships.

RCA NRC PROVINCIAL POINTS CHALLENGE EFFICIENCY AWARD SASKATCHEWAN

RCA NRC PROVINCIAL POINTS CHALLENGE GRAND CHAMPION AWARD ONTARIO

JUNIOR WOMEN'S SINGLE SCULLS

Claire Ellison (Nova Scotia) • **GOLD**
Hailey Mercuri (Ontario) • **SILVER**
Lily Jedlic (Saskatchewan) • **BRONZE**

UNDER-23 WOMEN'S SINGLE SCULLS

Marilou Duvernay Tardif (Quebec) • **GOLD**
Katie Clark (British Columbia) • **SILVER**
Hayley Chase (Ontario) • **BRONZE**

WOMEN'S SINGLE SCULLS

Carling Zeeman (Ontario) • **GOLD**
*Silken Laumann Plate winner
Jessica Sevick (Alberta) • **SILVER**
Jill Moffatt (Ontario) • **BRONZE**

UNDER-23 LIGHTWEIGHT WOMEN'S SINGLE SCULLS

Renee Lafreniere (British Columbia) • **GOLD**
Hannah Meeson (Nova Scotia) • **SILVER**
Eden Hardcastle (British Columbia) • **BRONZE**



LIGHTWEIGHT WOMEN'S SINGLE SCULLS

Trish Mara (British Columbia) • **GOLD**
Jaclyn Stelmaszyk (British Columbia) • **SILVER**
Kate Haber (Ontario) • **BRONZE**

PARA ROWING 2 - WOMEN'S SINGLE SCULLS

Jessye Brockway (British Columbia) • **GOLD**

PARA ROWING 3 - WOMEN'S SINGLE SCULLS

Bayleigh Hooper (Ontario) • **GOLD**

JUNIOR MEN'S SINGLE SCULLS

William Simpson (Ontario) • **GOLD**
Andrew Hubbard (Alberta) • **SILVER**
Kyle Nummi (Ontario) • **BRONZE**

UNDER-23 MEN'S SINGLE SCULLS

Trevor Jones (Ontario) • **GOLD**
Charles Alexander (Ontario) • **SILVER**
Patrick Keane (British Columbia) • **BRONZE**

MEN'S SINGLE SCULLS

Trevor Jones (Ontario) • **GOLD**
*Derek Porter Trophy winner
Kai Langerfeld (British Columbia) • **SILVER**
Graham Peeters (Ontario) • **BRONZE**

UNDER-23 LIGHTWEIGHT MEN'S SINGLE SCULLS

Alex Bernst (Ontario) • **GOLD**
Christopher Rusin (British Columbia) • **SILVER**
Ivan Rybkin (British Columbia) • **BRONZE**

LIGHTWEIGHT MEN'S SINGLE SCULLS

Aaron Lattimer (British Columbia) • **GOLD**
Maxwell Lattimer (British Columbia) • **SILVER**
Joshua King (Ontario) • **BRONZE**



PARA ROWING 3 - MEN'S SINGLE SCULLS

Andrew Todd (Nova Scotia) • **GOLD**
Kyle Fredrickson (British Columbia) • **SILVER**

PARA ROWING 2 - MEN'S SINGLE SCULLS

Jeremy Hall (Alberta) • **GOLD**
*Lagoa Rio Trophy winner

PARA ROWING 1 - MEN'S SINGLE SCULLS

Loren Pearson (British Columbia) • **GOLD**
Jesse Heubner (Ontario) • **SILVER**
Dave Innes (Ontario) • **BRONZE**

JUNIOR WOMEN'S PAIR

Deanna Salmon &
Gabrielle Yarema (Alberta) • **GOLD**

UNDER-23 WOMEN'S PAIR

Sydney Payne & Avalon Wasteneys (British Columbia) • **GOLD**

Piper Battersby & McKenna Simpson (British Columbia) • **SILVER**

Danae McCulloch & Kirsten Edwards (British Columbia) • **BRONZE**

WOMEN'S PAIR

Hillary Janssens & Caileigh Filmer (British Columbia) • **GOLD**
*Kathleen Heddle & Marnie McBean Plate winners

Sydney Payne & Avalon Wasteneys (British Columbia) • **SILVER**

Rebecca Zimmerman (Ontario) & Ivy Elling Quaintance (British Columbia) • **BRONZE**

JUNIOR MEN'S PAIR

Owen Marcovitz & Alexander Gonin (British Columbia) • **GOLD**

Jonathan McLeod & Matthew Johner (Saskatchewan) • **SILVER**

Aidan Della Siega & Axel Ewashko (British Columbia) • **BRONZE**

UNDER-23 MEN'S PAIR

Nicholas Tavares & Luke Gadsdon (Ontario) • **GOLD**

Brendan Wall (British Columbia) & Matthew Schultz (Ontario) • **SILVER**

Travis Gronsdahl (British Columbia) & Joseph Peers (Ontario) • **BRONZE**

MEN'S PAIR

Jakub Buczek (British Columbia) & Will Crothers (Ontario) • **GOLD**
*George Hungerford & Roger Jackson Trophy winners

Mackenzie Copp (Ontario) & Cody Bailey (Nova Scotia) • **SILVER**

Tim Schrijver & David DeGroot (Ontario) • **BRONZE**

CANADIAN UNIVERSITY ROWING CHAMPIONSHIPS

The Canadian University Rowing Association (CURA), alongside the University of Victoria, hosted the Canadian University Rowing Championships (CURC) held in Victoria, BC from November 2nd to 3rd. Twenty-one universities from across the country took part in this year’s championships.

WOMEN’S POINT TOTAL
University of British Columbia 115 points – 1st
University of Victoria 111 points – 2nd
Western University 93 points – 3rd
MEN’S POINT TOTAL

University of British Columbia 110 points – 1st
Western University 108 points – 2nd
Brock University 91 points – 3rd

The University of British Columbia women’s and men’s teams both won this year’s point total, capturing the 2019 CURA banners.

Female Rower of the Year
Hayley Chase (Laurentian)

Male Rower of the Year
Curtis Ames (Western)

Mike Pearce (UBC), Tom Kent (Brock) and Scott Anderson (Brock) shared the award for Men’s Coach of the Year. Mark Williams (University of Toronto) was named Women’s Coach of the Year. Aalbert Van Schothorst was presented the President’s Award.



12,224 ROWERS IN CANADA

151 RCA member organizations in 2019:

- 129 Clubs
- 10 Provincial Rowing Associations
- 12 Special Associations

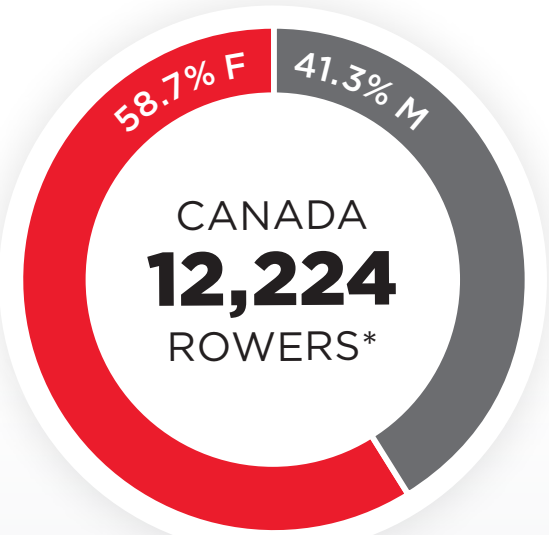
2 organizations became members of RCA in 2019:

- Royal Military College
- Open Aviron Rowing Coastal Association

3 organizations became probationary members of RCA in 2019:

- Trinity College School
- Four Bridges Rowing Club
- Cornwall Rowing Club

79 para rowers nationwide.



*Number of Registered Participants from April 1st, 2018 to March 31st, 2019 for Canada, duplicates removed.

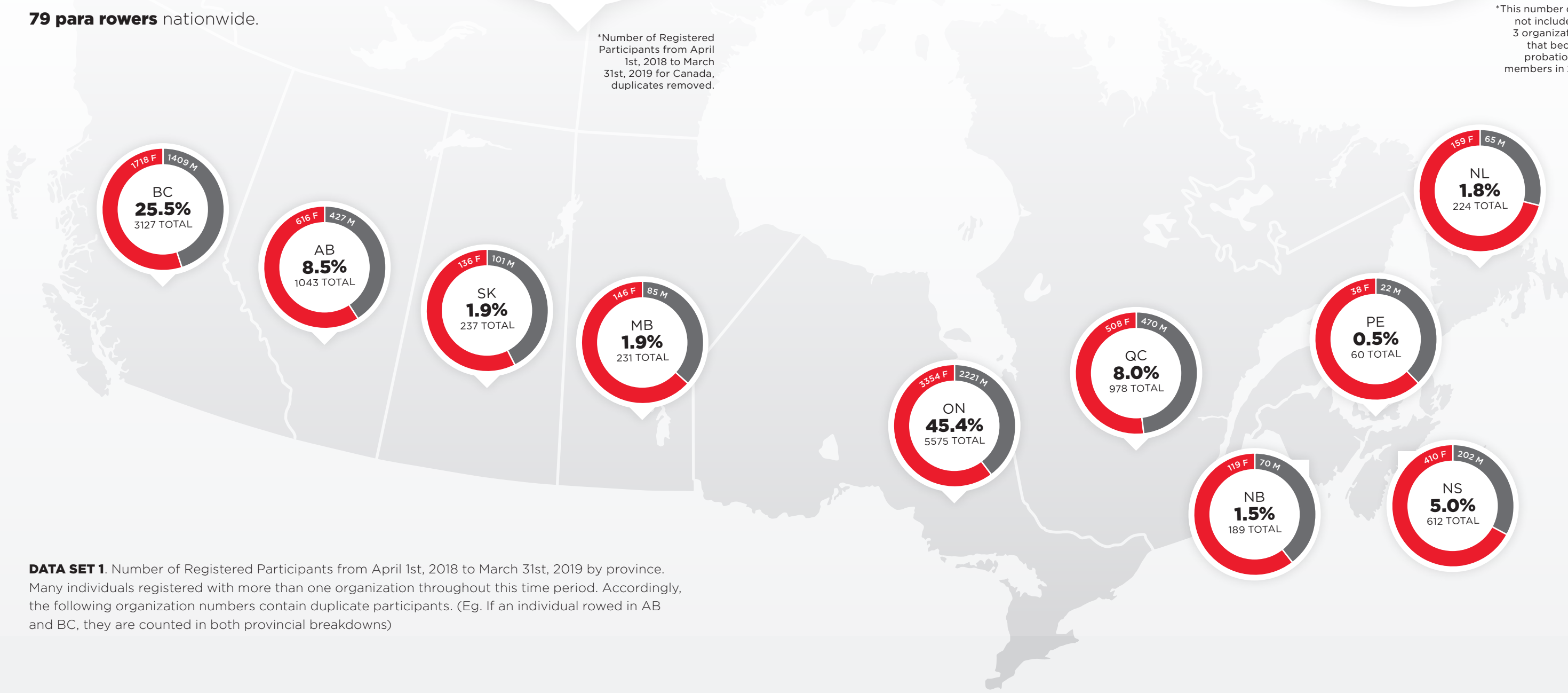
88 RCA MEMBER ORGANIZATIONS BETWEEN **1-100 PARTICIPANTS**

35 RCA MEMBER ORGANIZATIONS BETWEEN **101-500 PARTICIPANTS**

3 RCA MEMBER ORGANIZATIONS WITH **500+ PARTICIPANTS**



*This number does not include the 3 organizations that became probationary members in 2019



DATA SET 1. Number of Registered Participants from April 1st, 2018 to March 31st, 2019 by province. Many individuals registered with more than one organization throughout this time period. Accordingly, the following organization numbers contain duplicate participants. (Eg. If an individual rowed in AB and BC, they are counted in both provincial breakdowns)

ORGANIZATIONS WITH 1-100 PARTICIPANTS

DATA SET 2. Number of Registered Participants at RCA Member Organizations with 1-100 Participants from April 1st, 2018 to March 31st, 2019. Some individuals registered with more than one organization during this time period. Accordingly, the following organization numbers may contain duplicate participants. (Eg. If an individual rowed at Alumni Blue Boat Club and Antigonish Rowing Club they are counted in both club breakdowns).

<div><div>NIAGARA ROWING SCHOOL</div><div><div></div><div></div></div><div>M: 3 F: 0 TOTAL: 3 17/18-18/19 COMPARISON: +2</div></div>	<div><div>ROCKIES ROWING CLUB</div><div><div></div><div></div></div><div>M: 3 F: 7 TOTAL: 10 17/18-18/19 COMPARISON: -12</div></div>	<div><div>LLOYDMINSTER ROWING CLUB</div><div><div></div><div></div></div><div>M: 4 F: 11 TOTAL: 15 17/18-18/19 COMPARISON: -0</div></div>	<div><div>CENTRAL ALBERTA ROWING CLUB</div><div><div></div><div></div></div><div>M: 10 F: 19 TOTAL: 29 17/18-18/19 COMPARISON: +10</div></div>
<div><div>UNIVERSITY OF ALBERTA ROWING</div><div><div></div><div></div></div><div>M: 2 F: 2 TOTAL: 4 17/18-18/19 COMPARISON: -27</div></div>	<div><div>SOUTH CARIBOO ROWING CLUB</div><div><div></div><div></div></div><div>M: 2 F: 8 TOTAL: 10 17/18-18/19 COMPARISON: -1</div></div>	<div><div>TORONTO SCULLING CLUB</div><div><div></div><div></div></div><div>M: 4 F: 12 TOTAL: 16 17/18-18/19 COMPARISON: +5</div></div>	<div><div>BURNSTOWN ROWING CLUB</div><div><div></div><div></div></div><div>M: 10 F: 19 TOTAL: 29 17/18-18/19 COMPARISON: -11</div></div>
<div><div>LEDUC BOAT CLUB</div><div><div></div><div></div></div><div>M: 2 F: 3 TOTAL: 5 17/18-18/19 COMPARISON: -4</div></div>	<div><div>CLUB D'AVIRON WATERLOO</div><div><div></div><div></div></div><div>M: 7 F: 4 TOTAL: 11 17/18-18/19 COMPARISON: -1</div></div>	<div><div>LILLOOET ROWING CLUB</div><div><div></div><div></div></div><div>M: 3 F: 13 TOTAL: 16 17/18-18/19 COMPARISON: +16</div></div>	<div><div>CLUB D'AVIRON DE LA CAPITALE</div><div><div></div><div></div></div><div>M: 9 F: 21 TOTAL: 30 17/18-18/19 COMPARISON: +4</div></div>
<div><div>ALUMNI BLUE BOAT CLUB</div><div><div></div><div></div></div><div>M: 5 F: 0 TOTAL: 5 17/18-18/19 COMPARISON: -5</div></div>	<div><div>SHUSWAP ROWING AND PADDLING CLUB</div><div><div></div><div></div></div><div>M: 6 F: 5 TOTAL: 11 17/18-18/19 COMPARISON: -3</div></div>	<div><div>FRASER VALLEY ROWING CLUB</div><div><div></div><div></div></div><div>M: 4 F: 14 TOTAL: 18 17/18-18/19 COMPARISON: +5</div></div>	<div><div>PINAWA SAILING AND ROWING CLUB</div><div><div></div><div></div></div><div>M: 13 F: 19 TOTAL: 32 17/18-18/19 COMPARISON: -1</div></div>
<div><div>ST. JOHN'S ROWING CLUB</div><div><div></div><div></div></div><div>M: 4 F: 2 TOTAL: 6 17/18-18/19 COMPARISON: -70</div></div>	<div><div>TILLSONBURG ROWING CLUB</div><div><div></div><div></div></div><div>M: 4 F: 8 TOTAL: 12 17/18-18/19 COMPARISON: -13</div></div>	<div><div>BROCKVILLE ROWING CLUB</div><div><div></div><div></div></div><div>M: 14 F: 5 TOTAL: 19 17/18-18/19 COMPARISON: +2</div></div>	<div><div>KELOWNA ROWING CLUB</div><div><div></div><div></div></div><div>M: 13 F: 20 TOTAL: 33 17/18-18/19 COMPARISON: -9</div></div>
<div><div>HATCHETS TRAINING CENTRE</div><div><div></div><div></div></div><div>M: 1 F: 6 TOTAL: 7 17/18-18/19 COMPARISON: +2</div></div>	<div><div>WHISTLER ROWING CLUB</div><div><div></div><div></div></div><div>M: 5 F: 9 TOTAL: 12 17/18-18/19 COMPARISON: +7</div></div>	<div><div>COLLINGWOOD ROWING CLUB</div><div><div></div><div></div></div><div>M: 4 F: 16 TOTAL: 20 17/18-18/19 COMPARISON: -9</div></div>	<div><div>WESTERN ROWING CLUB</div><div><div></div><div></div></div><div>M: 16 F: 19 TOTAL: 35 17/18-18/19 COMPARISON: -13</div></div>
<div><div>PRINCE ALBERT DRIFTERS ROWING CLUB</div><div><div></div><div></div></div><div>M: 1 F: 6 TOTAL: 7 17/18-18/19 COMPARISON: -12</div></div>	<div><div>LAKE WINDERMERE ROWING CLUB</div><div><div></div><div></div></div><div>M: 2 F: 11 TOTAL: 13 17/18-18/19 COMPARISON: +4</div></div>	<div><div>NORTH BAY ROWING CLUB</div><div><div></div><div></div></div><div>M: 4 F: 16 TOTAL: 20 17/18-18/19 COMPARISON: -4</div></div>	<div><div>CLUB D'AVIRON DE L'UNIVERSITÉ DE MONTRÉAL</div><div><div></div><div></div></div><div>M: 21 F: 15 TOTAL: 36 17/18-18/19 COMPARISON: +4</div></div>
<div><div>SEVERN RIVER ROWING CLUB</div><div><div></div><div></div></div><div>M: 4 F: 4 TOTAL: 8 17/18-18/19 COMPARISON: -3</div></div>	<div><div>UNIVERSITY OF THE FRASER VALLEY ROWING</div><div><div></div><div></div></div><div>M: 3 F: 11 TOTAL: 14 17/18-18/19 COMPARISON: -15</div></div>	<div><div>ROYAL MILITARY COLLEGE</div><div><div></div><div></div></div><div>M: 20 F: 5 TOTAL: 25 17/18-18/19 COMPARISON: +25</div></div>	<div><div>KENORA ROWING CLUB</div><div><div></div><div></div></div><div>M: 12 F: 24 TOTAL: 36 17/18-18/19 COMPARISON: -24</div></div>
<div><div>PRAIRIE FIRE ROWING CLUB INC.</div><div><div></div><div></div></div><div>M: 2 F: 7 TOTAL: 9 17/18-18/19 COMPARISON: +2</div></div>	<div><div>WELLINGTON SCULLING CLUB</div><div><div></div><div></div></div><div>M: 2 F: 13 TOTAL: 15 17/18-18/19 COMPARISON: +1</div></div>	<div><div>SIMON FRASER UNIVERSITY ROWING CLUB</div><div><div></div><div></div></div><div>M: 11 F: 14 TOTAL: 25 17/18-18/19 COMPARISON: -16</div></div>	<div><div>ST. MICHAELS UNIVERSITY SCHOOL</div><div><div></div><div></div></div><div>M: 15 F: 21 TOTAL: 36 17/18-18/19 COMPARISON: -4</div></div>
<div><div>KAMLOOPS ROWING CLUB</div><div><div></div><div></div></div><div>M: 2 F: 7 TOTAL: 9 17/18-18/19 COMPARISON: -2</div></div>	<div><div>SALISH SEA COASTAL ROWING CLUB</div><div><div></div><div></div></div><div>M: 5 F: 10 TOTAL: 15 17/18-18/19 COMPARISON: +7</div></div>	<div><div>ST. LAWRENCE ROWING CLUB</div><div><div></div><div></div></div><div>M: 9 F: 18 TOTAL: 27 17/18-18/19 COMPARISON: +3</div></div>	<div><div>LYC ROWING</div><div><div></div><div></div></div><div>M: 6 F: 32 TOTAL: 38 17/18-18/19 COMPARISON: +8</div></div>

UNIVERSITY OF BRITISH COLUMBIA ROWING <div><div></div></div> M: 21 F: 20 TOTAL: 41 17/18-18/19 COMPARISON: -48
ORILLIA ROWING CLUB <div><div></div></div> M: 13 F: 29 TOTAL: 42 17/18-18/19 COMPARISON: -4
QUEEN'S UNIVERSITY ROWING <div><div></div></div> M: 20 F: 22 TOTAL: 42 17/18-18/19 COMPARISON: +13
SALT SPRING ISLAND ROWING CLUB <div><div></div></div> M: 13 F: 30 TOTAL: 43 17/18-18/19 COMPARISON: +7
RIDLEY GRADUATE BOAT CLUB <div><div></div></div> M: 23 F: 34 TOTAL: 47 17/18-18/19 COMPARISON: -9
CLUB D'AVIRON D'ALMA <div><div></div></div> M: 21 F: 27 TOTAL: 48 17/18-18/19 COMPARISON: -11
HALDIMAND GRAND RIVER ROWING CLUB <div><div></div></div> M: 6 F: 42 TOTAL: 48 17/18-18/19 COMPARISON: +12
UNIVERSITY OF TORONTO ROWING <div><div></div></div> M: 26 F: 22 TOTAL: 48 17/18-18/19 COMPARISON: -7
AVIRON KNOWLTON/KNOWLTON ROWING <div><div></div></div> M: 23 F: 26 TOTAL: 49 17/18-18/19 COMPARISON: +23
MUSKOKA ROWING CLUB <div><div></div></div> M: 11 F: 38 TOTAL: 49 17/18-18/19 COMPARISON: +4
UPPER CANADA COLLEGE ROWING <div><div></div></div> M: 50 F: 0 TOTAL: 50 17/18-18/19 COMPARISON: +4
NELSON ROWING CLUB <div><div></div></div> M: 17 F: 33 TOTAL: 50 17/18-18/19 COMPARISON: +11

QUINTE ROWING CLUB <div><div></div></div> M: 18 F: 33 TOTAL: 51 17/18-18/19 COMPARISON: -1
LAKELAND ROWING CLUB <div><div></div></div> M: 11 F: 41 TOTAL: 52 17/18-18/19 COMPARISON: -3
FORT LANGLEY YOUTH ROWING SOCIETY <div><div></div></div> M: 27 F: 25 TOTAL: 52 17/18-18/19 COMPARISON: +4
THUNDER ROWING CREW <div><div></div></div> M: 34 F: 21 TOTAL: 55 17/18-18/19 COMPARISON: -52
HAVERGAL ROWING CLUB <div><div></div></div> M: 0 F: 56 TOTAL: 56 17/18-18/19 COMPARISON: +55
ANTIGONISH ROWING CLUB <div><div></div></div> M: 21 F: 36 TOTAL: 57 17/18-18/19 COMPARISON: -17
VANCOUVER COLLEGE ROWING <div><div></div></div> M: 58 F: 0 TOTAL: 58 17/18-18/19 COMPARISON: -4
SHAWNIGAN LAKE ROWING CLUB <div><div></div></div> M: 26 F: 33 TOTAL: 59 17/18-18/19 COMPARISON: -17
FORT LANGLEY COMMUNITY ROWING CLUB <div><div></div></div> M: 14 F: 46 TOTAL: 60 17/18-18/19 COMPARISON: -6
ROWING PEI <div><div></div></div> M: 22 F: 38 TOTAL: 60 17/18-18/19 COMPARISON: -15
BRANKSOME HALL ROWING <div><div></div></div> M: 0 F: 62 TOTAL: 62 17/18-18/19 COMPARISON: +1
ONTARIO ADVENTURE ROWING (SPECIAL ASSOCIATION) <div><div></div></div> M: 19 F: 43 TOTAL: 62 17/18-18/19 COMPARISON: +31

OTTAWA NEW EDINBURGH CLUB <div><div></div></div> M: 17 F: 45 TOTAL: 62 17/18-18/19 COMPARISON: +30
CLAREMONT SPORTS INSTITUTE ROWING ACADEMY <div><div></div></div> M: 33 F: 31 TOTAL: 64 17/18-18/19 COMPARISON: +23
LASALLE ROWING CLUB <div><div></div></div> M: 20 F: 46 TOTAL: 66 17/18-18/19 COMPARISON: +15
GEORGIAN BAY ROWING CLUB <div><div></div></div> M: 32 F:35 TOTAL: 67 17/18-18/19 COMPARISON: +54
INLET ROWING CLUB (PORT MOODY, BC) <div><div></div></div> M: 31 F: 36 TOTAL: 67 17/18-18/19 COMPARISON: -4
CLUB D'AVIRON DE SHERBROOKE <div><div></div></div> M: 37 F: 32 TOTAL: 69 17/18-18/19 COMPARISON: +11
NICOMEKL ROWING CLUB <div><div></div></div> M: 13 F: 58 TOTAL: 71 17/18-18/19 COMPARISON: -23
CLUB D'AVIRON DE LAVAL <div><div></div></div> M: 27 F: 47 TOTAL: 74 17/18-18/19 COMPARISON: +9
THUNDER BAY ROWING CLUB <div><div></div></div> M: 25 F: 51 TOTAL: 76 17/18-18/19 COMPARISON: +20
NORTH STAR ROWING CLUB <div><div></div></div> M: 35 F: 41 TOTAL: 76 17/18-18/19 COMPARISON: +9
FALSE CREEK ROWING CLUB <div><div></div></div> M: 34 F: 47 TOTAL: 81 17/18-18/19 COMPARISON: +17
NOTRE DAME ROWING CLUB <div><div></div></div> M: 29 F: 56 TOTAL: 85 17/18-18/19 COMPARISON: +17

BURNABY LAKE ROWING CLUB <div><div></div></div> M: 33 F: 53 TOTAL: 86 17/18-18/19 COMPARISON: -2
LONDON ROWING CLUB <div><div></div></div> M: 41 F: 46 TOTAL: 87 17/18-18/19 COMPARISON: -5
UNIVERSITY OF CALGARY ROWING CLUB <div><div></div></div> M: 32 F: 59 TOTAL: 91 17/18-18/19 COMPARISON: +38
FREDERICTON ROWING CLUB INC. <div><div></div></div> M: 27 F: 64 TOTAL: 91 17/18-18/19 COMPARISON: -1
NANAIMO ROWING CLUB <div><div></div></div> M: 40 F: 52 TOTAL: 92 17/18-18/19 COMPARISON: +4
ST. GEORGES SCHOOL <div><div></div></div> M: 93 F: 0 TOTAL: 93 17/18-18/19 COMPARISON: -7
UNIVERSITY OF WESTERN ONTARIO BOAT CLUB <div><div></div></div> M: 44 F: 51 TOTAL: 95 17/18-18/19 COMPARISON: +63
SASKATOON ROWING CLUB <div><div></div></div> M: 44 F: 51 TOTAL: 95 17/18-18/19 COMPARISON: -28
VERNON ROWING & DRAGON BOAT CLUB <div><div></div></div> M: 34 F: 62 TOTAL: 96 17/18-18/19 COMPARISON: +12
MAPLE BAY ROWING CLUB <div><div></div></div> M: 28 F: 72 TOTAL: 100 17/18-18/19 COMPARISON: -12
ISLAND LAKE ROWING CLUB <div><div></div></div> M: 42 F: 58 TOTAL: 100 17/18-18/19 COMPARISON: +7
CLUB D'AVIRON TERREBONNE-GPAT <div><div></div></div> M: 45 F: 55 TOTAL: 100 17/18-18/19 COMPARISON: +20

ORGANIZATIONS WITH 101-500 PARTICIPANTS

DATA SET 3. Number of Registered Participants at RCA Member Organizations with 101-500 Participants from April 1st, 2018 to March 31st, 2019. Some individuals registered with more than one organization during this time period. Accordingly, the following organization numbers may contain duplicate participants. (Eg. If an individual rowed at Argonaut Rowing Club and Club d’aviron Lachine they are counted in both club breakdowns).

BROCK ROWING CLUB <div><div></div></div> M: 51 F: 50 TOTAL: 101 17/18-18/19 COMPARISON: N/A
SUDBURY ROWING CLUB <div><div></div></div> M: 33 F: 68 TOTAL: 101 17/18-18/19 COMPARISON: -5
BRENTWOOD COLLEGE SCHOOL <div><div></div></div> M: 56 F: 45 TOTAL: 101 17/18-18/19 COMPARISON: -4
RIDLEY COLLEGE ROWING CLUB <div><div></div></div> M: 51 F: 51 TOTAL: 102 17/18-18/19 COMPARISON: +26
KENNEBECASIS ROWING CLUB <div><div></div></div> M: 45 F: 57 TOTAL: 102 17/18-18/19 COMPARISON: -39
AVIRON LACHINE (CLUB D’AVIRON LACHINE) <div><div></div></div> M: 60 F: 43 TOTAL: 103 17/18-18/19 COMPARISON: +41
DEEP COVE ROWING CLUB <div><div></div></div> M: 42 F: 62 TOTAL: 104 17/18-18/19 COMPARISON: -3
CAMBRIDGE ROWING CLUB <div><div></div></div> M: 35 F: 70 TOTAL: 105 17/18-18/19 COMPARISON: -1

UNIVERSITY OF VICTORIA ROWING CLUB <div><div></div></div> M: 71 F: 35 TOTAL: 106 17/18-18/19 COMPARISON: -24
LABRADOR WEST ROWING CLUB <div><div></div></div> M: 23 F: 86 TOTAL: 109 17/18-18/19 COMPARISON: -2
MCGILL UNIVERSITY ROWING <div><div></div></div> M: 64 F: 44 TOTAL: 110 17/18-18/19 COMPARISON: +11
ST. JOHN’S ROWING CLUB <div><div></div></div> M: 42 F: 73 TOTAL: 115 17/18-18/19 COMPARISON: +39
NIAGARA FALLS ROWING CLUB <div><div></div></div> M: 39 F: 76 TOTAL: 115 17/18-18/19 COMPARISON: +35
DURHAM ROWING CLUB <div><div></div></div> M: 42 F: 76 TOTAL: 118 17/18-18/19 COMPARISON: -17
REGINA ROWING CLUB <div><div></div></div> M: 52 F: 70 TOTAL: 122 17/18-18/19 COMPARISON: +17
CLUB D’AVIRON DE BOUCHERVILLE <div><div></div></div> M: 69 F: 63 TOTAL: 132 17/18-18/19 COMPARISON: +51

MIC MAC AMATEUR AQUATIC CLUB <div><div></div></div> M: 49 F: 104 TOTAL: 153 17/18-18/19 COMPARISON: -43
WINNIPEG ROWING CLUB <div><div></div></div> M: 58 F: 97 TOTAL: 155 17/18-18/19 COMPARISON: -37
BARRIE ROWING CLUB <div><div></div></div> M: 60 F: 113 TOTAL: 173 17/18-18/19 COMPARISON: +21
KINGSTON ROWING CLUB <div><div></div></div> M: 81 F: 100 TOTAL: 181 17/18-18/19 COMPARISON: +33
DELTA DEAS ROWING CLUB <div><div></div></div> M: 72 F: 112 TOTAL: 184 17/18-18/19 COMPARISON: +28
GORGE NARROWS ROWING CLUB <div><div></div></div> M: 84 F: 121 TOTAL: 205 17/18-18/19 COMPARISON: -19
GUELPH ROWING CLUB <div><div></div></div> M: 70 F: 139 TOTAL: 209 17/18-18/19 COMPARISON: +27
LEANDER BOAT CLUB <div><div></div></div> M: 108 F: 133 TOTAL: 241 17/18-18/19 COMPARISON: +73
SOUTH NIAGARA ROWING CLUB <div><div></div></div> M: 95 F: 165 TOTAL: 260 17/18-18/19 COMPARISON: +14
HANLAN BOAT CLUB <div><div></div></div> M: 118 F: 151 TOTAL: 269 17/18-18/19 COMPARISON: +20

PETERBOROUGH ROWING CLUB <div><div></div></div> M: 120 F: 162 TOTAL: 282 17/18-18/19 COMPARISON: +10
HALIFAX ROWING CLUB <div><div></div></div> M: 96 F: 201 TOTAL: 297 17/18-18/19 COMPARISON: -3
DON ROWING CLUB <div><div></div></div> M: 147 F: 180 TOTAL: 327 17/18-18/19 COMPARISON: +1
CLUB D’AVIRON DE MONTRÉAL/MONTREAL ROWING CLUB <div><div></div></div> M: 162 F: 185 TOTAL: 347 17/18-18/19 COMPARISON: +209
VANCOUVER ROWING CLUB <div><div></div></div> M: 185 F: 223 TOTAL: 408 17/18-18/19 COMPARISON: +14
GREATER VICTORIA YOUTH ROWING SOCIETY (GVYRS) <div><div></div></div> M: 203 F: 215 TOTAL: 418 17/18-18/19 COMPARISON: +21
ARGONAUT ROWING CLUB <div><div></div></div> M: 201 F: 239 TOTAL: 440 17/18-18/19 COMPARISON: +96
CALGARY ROWING CLUB <div><div></div></div> M: 182 F: 260 TOTAL: 442 17/18-18/19 COMPARISON: -4
EDMONTON ROWING CLUB <div><div></div></div> M: 198 F: 253 TOTAL: 451 17/18-18/19 COMPARISON: +5

ORGANIZATIONS WITH 500+ PARTICIPANTS

DATA SET 4. Number of Registered Participants at RCA Member Organizations with 500+ Participants from April 1st, 2018 to March 31st, 2019. Some individuals registered with more than one organization during this time period. Accordingly, the following organization numbers may contain duplicate participants. (Eg. If an individual rowed at Calgary Rowing Club and Edmonton Rowing Club they are counted in both club breakdowns).

VICTORIA CITY ROWING CLUB

M: 249 F: 341 TOTAL: 590 17/18-18/19 COMPARISON: +26

OTTAWA ROWING CLUB

M: 277 F: 375 TOTAL: 652 17/18-18/19 COMPARISON: +9

ST. CATHARINES ROWING CLUB

M: 336 F: 532 TOTAL: 868 17/18-18/19 COMPARISON: -59

99

SANCTIONED REGATTAS

+

4

SANCTIONED TOURS

TOOK PLACE BETWEEN **APRIL 1ST, 2018** AND **MARCH 31ST, 2019.**

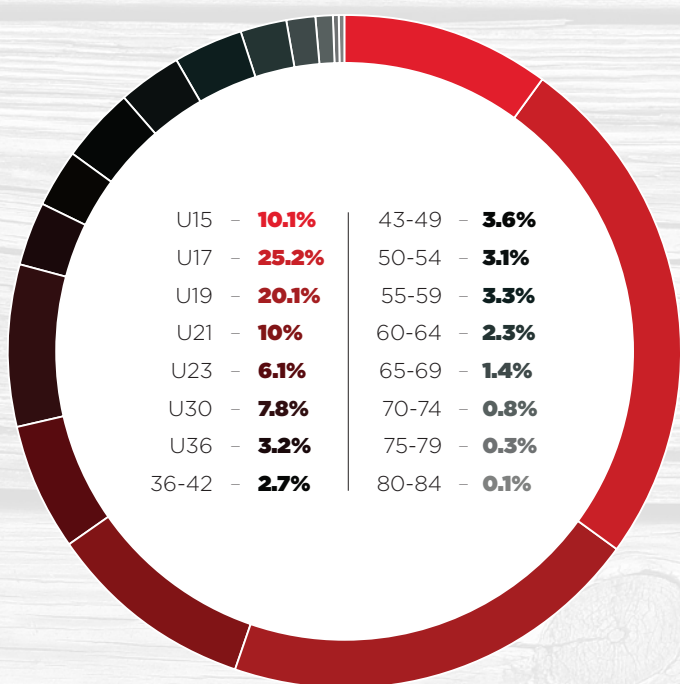
71

COME AND TRY EVENTS WERE DELIVERED **IN 2019**

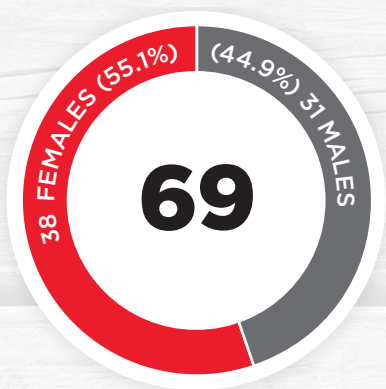
2019 ALUMNI EVENTS:

- June 15-16 • VICTORIA BC**
Alumni Breakfast and Evening Drinks, Speed Orders

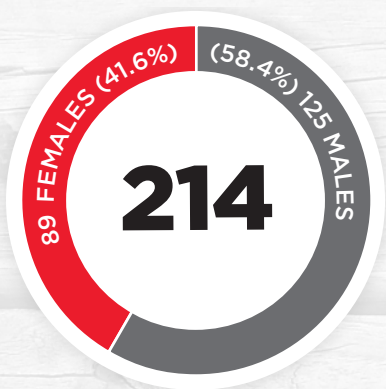
September 27 • BURNABY BC
Hall of Fame Induction, National Rowing Championships



6,374 participants with RCA numbers participated in RCA sanctioned events (April 1st, 2018 to March 31st, 2019). The average number of events attended by participants with **RCA numbers/year is 3.6** and the average number of **seats/participants at an event is 1.7.**



ASSISTANT/ASSOCIATE UMPIRES



720 ACTIVE COACHES



8 CANADIAN FISA UMPIRES WERE SELECTED TO FISA JURIES DURING THE 2019 REGATTA SEASON:

- Philippe Colas**
World Rowing Cup III, Rotterdam, Netherlands

Debbie Wood
World Rowing U23 Championships, Sarasota-Bradenton, USA

Charles Hauss
World Rowing Junior Championships, Tokyo, Japan

Timothy Henderson
Pan American Games, Lima, Peru
- Ken Campbell**
Pan American Games, Lima, Peru

William Donegan
World Rowing Masters Regatta, Budapest, Hungary

Alain Rochon
World Rowing Cup I, Plovdiv, Bulgaria (Spare)

Brian Fiori
World Rowing Championships, Linz, Austria (Spare)

THE 2019 RCA NEXTGEN CAMPAIGN RAISED OVER **\$54,500** IN DONATIONS FOR OVER 90 ATHLETES.

\$36,000 WAS RAISED FOR THE NATIONAL TRAINING CENTRE ATHLETE GROCERY PROGRAM THROUGH AN RCA CROWDFUNDING CAMPAIGN.



SIX NEW TROPHIES CREATED FOR THE NATIONAL ROWING CHAMPIONSHIPS

- Kathleen Heddle and Marnie McBean Plate
Silken Laumann Plate
George Hungerford and Roger Jackson Trophy
Derek Porter Trophy
Lagoa Rio Trophy
Canada Cup

BUILDER CATEGORY

Dick McClure
Neil Campbell

1984 OLYMPIC MEN'S COXED EIGHT

Pat Turner
Kevin Neufeld
Mark Evans
Grant Main
Paul Steele
Mike Evans
Dean Crawford
Blair Horn
Brian McMahon

1976 WOMEN'S OLYMPIC ROWING TEAM

Colette Pépin
Bev Cameron
Cheryl Howard
Tricia Smith
Elizabeth Craig-Eaton
Linda Gail Schaumleffel
Dolores Young
Monika Draeger Seymour
Joy Fera
Barbara Mutch Cameron
Sandra Kirby
Barbara Boettcher
Guylaine Bernier
Elaine Bourbeau
Johanne Delisle
Carol (Eastmure) Love
Rhonda Ross
Nancy Higgins
Ina Winterburn
Susan Antoft
Wendy Pullan
Christine Ferrara
Gail Cort
Illoana Smith
Trice Cameron
Becky Stevenson Ostrom
Jane Pal



Uniform and photos from members of the 1976 Olympic women's rowing team.



(L-R) John Helliwell, inductee Dick McClure, and Kathleen Heddle.



Mike Evans (L) and Pat Turner (R) celebrate Neil Campbell's induction to the Canadian Rowing Hall of Fame.



Canadian Rowing Hall of Fame Induction Evening at the Hilton Vancouver Metrotown Hotel in Burnaby, BC.



Susan Antoft, member of the inducted 1976 Olympic women's rowing team.



Wendy Pullan (C) with teammates from the inducted 1976 Olympic women's rowing team.

AWARDS



Long Service Award – 15 Years

Meredith Petrychanko


St. Catharines Rowing Club



Long Service Award – 20 Years

Jill Wurflinger

Inlet Rowing Club



Long Service Award – 20 Years

Bob Ralph

St. Catharines Rowing Club



Long Service Award – 20 Years

Craig Jollymore

Kennebecasis Rowing Club



Long Service Award – 25 Years

Kurt Herman

Ottawa Rowing Club



Long Service Award – 35 Years

Linda Arnold


Rowing BC



Long Service Award – 35 Years

Daniel Aucoin

Club d'aviron Terrebonne



Long Service Award – 40 Years

Swede Burak


St. Catharines Rowing Club/Brock University



Long Service Award – 40 Years

Tom Kent

St. Catharines Rowing Club/Brock University



Long Service Award – 45 Years

Sandra Kirby

Winnipeg Rowing Club



Long Service Award – 50 Years

George Gage

Leander Boat Club



Long Service Award – 50 Years

Mel LaForme

Leander Boat Club



2018 President's Award

Al Morrow



Lifetime Achievement Award

Brian Carr

Brentwood Rowing



Coach of the Year

Chris Davidson

Calgary Rowing Club



Volunteer of the Year

Kevin Boyes

St. Catharines Rowing Club



Umpire of the Year

Bill Donegan

Argonaut Rowing Club



RCA Club "Outstanding Achievement of the Year Award"

Argonaut Rowing Club



John Anderson Sport Partner Award

Hudson Boat Works



Jack Nicholson Bursary Award

Samantha Heron

University of Victoria



Jack Nicholson Bursary Award

Mary Rao

St. Catharines/Brock University



Tony Zasada Memorial Award

Claire Ellison



2019 Para Athlete of the Year

Andrew Todd & Kyle Fredrickson

(PR3 men's pair)



2019 Senior Athlete of the Year

Hillary Janssens & Caleigh Filmer

(women's pair)



2019 U23 Athlete of the Year

Ivy Elling Quaintance



2019 Junior Athlete of the Year

Claire Ellison

ROWING CANADA AVIRON COMMITTEES

COMMITTEE ON DUES AND FEES

Laurel Glanfield, BC, Chair
John Metras, BC
Jennifer Durward, ON
Pippa Hobbs, ON
Richard Galway, ON
Daphne Dumont, Atlantic
Carol Purcer, President, ex-officio member
Thomas Hawker, Treasurer, ex-officio member

RCA AUDIT COMMITTEE

Ian Gordon, Chair
Peter McClelland
Thomas Hawker
Jeffrey Lay

RCA AWARDS COMMITTEE

Lynda Dundas, Chair
Carolyn Taylor-Smith
George Gage
Peter McClelland
Doreen Hamlyn
Susan Wilkinson
Kelly Malcolmson

RCA HUMAN RESOURCES COMMITTEE

Carol Purcer
Thomas Hawker
Andrew Lamont
Terry Dillon

COACH EDUCATION AND DEVELOPMENT COMMITTEE (CEDC)

Volker Nolte
Howard Campbell
Jill Würflinger

SAFETY AND EVENTS COMMITTEE

Mike Bagshawe, Chair
Matteo Cendamo
Lynda Dundas
Andrew Smith
Jean Christophe Marly
Tim Henderson

UMPIRES COMMITTEE

Judy Sutcliffe, Chair
Debbie Sage
Donna Bliss
Julie-Ann Vincent
Errol Bosman
Sophie Desaulniers

NOMINATING COMMITTEE

Andrew Lamont, Chair
Jennifer Walinga, Director at Large
Peter Jackson, Provincial Advisory Council Representative
Tracy Brooks, Member at Large
Carol Purcer, President, ex-officio member

2019 PROVINCIAL ADVISORY COUNCIL

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Past-President, Rowing British Columbia

Peter Walsh
President, Alberta Rowing Association

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President, Manitoba Rowing Association

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President, Row Ontario

Brian Morin
President, Association Québécoise d’Aviron

Kim Norris
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Katie Edwards
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Doreen Hamlyn
President, Rowing Newfoundland

Bryan Hillis
President, Saskatchewan Rowing Association

2019-2020 RCA BOARD OF DIRECTORS

Carol Purcer
President

Thomas Hawker
Director at Large (Treasurer)

Carol Hermansen
Provincial Director

Heather Holden
Director at Large

Marisha Roman
Director at Large (end of term, September 19, 2019)
Safe Sport Director (appointed, November 9, 2019)

Peter McClelland
Athlete Director (end of term, September 19, 2019)
Director at Large (as of September 20, 2019)

Doug Vantor
Athlete Director

Jennifer Walinga
Director at Large

FINANCIALS TABLE OF CONTENTS

34

INDEPENDENT AUDITOR’S REPORT

36

STATEMENT OF FINANCIAL POSITION

37

STATEMENT OF OPERATIONS

38

STATEMENT OF CHANGES IN NET ASSETS

39

STATEMENT OF CASH FLOWS

40

NOTES TO FINANCIAL STATEMENTS

45

GOVERNANCE AND NATIONAL OPERATIONS (SCHEDULE 1)

45

HIGH PERFORMANCE (SCHEDULE 2)

45

DOMESTIC DEVELOPMENT (SCHEDULE 3)

INDEPENDENT AUDITOR’S REPORT

To the members of Canadian Amateur Rowing Association

OPINION

We have audited the financial statements of Canadian Amateur Rowing Association, which comprise the statement of financial position as at March 31, 2019, and the statements of operations, changes in net assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of Canadian Amateur Rowing Association as at March 31, 2019, and its results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

BASIS FOR OPINION

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor’s Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Organization in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

RESPONSIBILITIES OF MANAGEMENT AND THOSE CHARGED WITH GOVERNANCE FOR THE FINANCIAL STATEMENTS

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Canadian Amateur Rowing Association’s ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Canadian Amateur Rowing Association or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Canadian Amateur Rowing Association’s financial reporting process.

AUDITOR’S RESPONSIBILITIES FOR THE AUDIT OF THE FINANCIAL STATEMENTS

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor’s report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Canadian Amateur Rowing Association’s internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management’s use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Canadian Amateur Rowing Association’s ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor’s report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor’s report. However, future events or conditions may cause the Canadian Amateur Rowing Association to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.



Victoria, BC
July 24, 2019

Grant Thornton LLP

Grant Thornton LLP
CHARTERED PROFESSIONAL ACCOUNTANTS

STATEMENT OF FINANCIAL POSITION – MARCH 31, 2019

	2019	2018
ASSETS		
CURRENT		
Cash and cash equivalents	\$ 838,037	\$ 1,155,953
Accounts receivable (Note 4)	210,707	102,183
Goods and services tax recoverable	147,348	169,114
Prepaid expenses	152,391	228,920
	1,348,483	1,656,170
TANGIBLE CAPITAL ASSETS (Note 5)	283,629	349,415
	\$ 1,635,112	\$ 2,005,585
LIABILITIES AND NET ASSETS		
CURRENT		
Accounts payable and accrued charges	\$ 184,044	\$ 599,187
Government remittances payable	2,110	2,240
Deferred revenue (Note 6)	273,558	222,897
	459,712	824,324
NET ASSETS		
Invested in tangible capital assets	286,629	349,415
Internally restricted (Note 7)	206,214	206,214
Unrestricted	682,557	625,632
	1,175,400	1,181,261
	\$ 1,635,112	\$ 2,005,585

CONTINGENT LIABILITY (Note 8)
TRUST FUNDS (Note 9)
COMMITMENTS (Note 10)
ON BEHALF OF THE BOARD
 _____ Director
 _____ Director

STATEMENT OF OPERATIONS – YEAR ENDED MARCH 31, 2019

	2019	2018
REVENUE		
Sport Canada	\$ 4,706,500	\$ 4,867,000
Canadian Olympic Committee (Note 11)	446,245	367,827
Membership fees	502,172	401,518
Sports associations and foundations	440,833	271,915
Donations, events and fundraising	321,795	309,395
Competition and camp registrations	298,991	126,680
Sponsorships	3,000	3,000
Interest earned	14,979	9,906
	\$ 6,734,515	\$ 6,357,241
EXPENSES		
Communications, marketing and initiatives (Note 11)	\$ 250,884	\$ 272,443
Membership services	262,772	190,246
Governance and National operations (Schedule 1)	466,590	466,749
High performance (Schedule 2)	5,284,554	4,797,647
Domestic development (Schedule 3)	477,076	574,543
	\$ 6,741,876	\$ 6,301,628
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES FROM OPERATIONS	(7,361)	55,613
GAIN ON DISPOSAL OF TANGIBLE CAPITAL ASSETS	1,500	23,507
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES	\$ (5,861)	\$ 79,120

STATEMENT OF CHANGES IN NET ASSETS – YEAR ENDED MARCH 31, 2019

	Invested in Tangible Capital Assets	Internally Restricted (Note 7)	Unrestricted	2019	2018
NET ASSETS - BEGINNING OF YEAR	\$ 349,415	\$ 206,214	\$ 625,632	\$ 1,181,261	\$ 1,102,141
(Deficiency) surplus of revenue over expenses	(84,941)	-	79,080	\$ (5,861)	\$ 79,120
Net investment in tangible capital assets	22,157	-	(22,157)	-	-
NET ASSETS - END OF YEAR	\$ 286,631	\$ 206,214	\$ 682,555	\$ 1,175,400	\$ 1,181,261

STATEMENT OF CASH FLOWS – YEAR ENDED MARCH 31, 2019

	2019	2018
OPERATING ACTIVITIES		
(Deficiency) Excess of revenue over expenses	\$ (5,861)	\$ 79,120
Items not affecting cash:		
Amortization of tangible capital assets	86,441	105,001
Gain on disposal of tangible capital assets	(1,500)	(23,507)
Amortization of deferred contributions	-	(1,300)
	\$ 79,080	\$ 159,314
Changes in non-cash working capital:		
Accounts receivable	(108,524)	219,395
Accounts payable and accrued charges	(415,141)	106,192
Deferred revenue	50,661	26,336
Prepaid expenses	76,529	(60,826)
Goods and services tax payable	21,766	(86,639)
Government remittances payable	(130)	651
	(374,839)	205,109
Cash flow used by operating activities	(295,759)	364,423
INVESTING ACTIVITIES		
Purchase of tangible capital assets	(23,657)	(154,302)
Proceeds on disposal of tangible capital assets	1,500	29,949
Cash flow used by investing activities	(22,157)	(124,353)
INCREASE (DECREASE) IN CASH FLOW		
Cash and cash equivalents beginning of year	1,155,953	915,883
CASH AND CASH EQUIVALENTS END OF YEAR	\$ 838,037	\$ 1,155,953

NOTES TO FINANCIAL STATEMENTS – YEAR ENDED MARCH 31, 2019

1. PURPOSE OF THE ASSOCIATION

Rowing Canada Aviron is the operating name of the Canadian Amateur Rowing Association - Association Canadienne d’Aviron Amateur (the “Association”) which is a not-for-profit organization incorporated under the Canada Not-for-profit Corporations Act. As a not-for-profit organization, the Association is exempt from the payment of income tax.

As a Registered Amateur Athletic Association it is authorized to issue receipts for tax purposes for the donations it receives.

The Association’s principal activity is the development of the sport of rowing in Canada and it is recognized by the Government of Canada and the Canadian Olympic Committee as the national governing body for the sport of rowing.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

BASIS OF PRESENTATION

The financial statements were prepared in accordance with Canadian accounting standards for not-for-profit organizations (“ASNFPPO”). As a result these financial statements are in accordance with Canadian generally accepted accounting principles (“Canadian GAAP”).

REVENUE RECOGNITION

The Association follows the deferral method of accounting for contributions.

Restricted contributions are recognized as revenue in the year in which the related expenses are incurred. Donation revenue is accounted for when received. Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Pledges from donors are recorded when payment is received by the Association or the transfer of property is completed. Donations received for the acquisition of property or to support future operations are recorded as deferred amounts.

Membership fees are recognized as revenue in the period of membership eligibility.

INTERNALLY RESTRICTED NET ASSETS

Net assets that are internally restricted have been designated by the Association for specific uses. Internally restricted resources can be made available for other purposes.

CASH AND CASH EQUIVALENTS

Cash and cash equivalents consists of cash on hand and balances with banks.

TANGIBLE CAPITAL ASSETS

Purchased assets are stated at cost less accumulated amortization. Contributed assets are recorded at fair value at the date of contribution. Tangible capital assets are amortized over their estimated useful lives on a straight-line basis at the following rates:

Adaptive equipment	3-5 years
Domestic equipment	3-5 years
Event registration system	3 years
Facility improvements	10 years
Mechanical equipment	3-5 years
Motorboats and accessories	5 years
Office software and hardware	3 years
Rowing equipment	3-5 years
Trailers	10 years
Vehicles	5 years

FINANCIAL INSTRUMENTS

The Association’s financial instruments consist of cash and cash equivalents, accounts receivable and accounts payable and accrued charges. Financial instruments are recorded at fair value when acquired or issued. In subsequent periods, financial assets with actively traded markets are reported at fair value, with any unrealized gains and losses reported in income. All other financial instruments are reported at amortized cost, and tested for impairment at each reporting date. Transaction costs on the acquisition, sale, or issue of financial instruments are expensed when incurred.

MEASUREMENT UNCERTAINTY

The preparation of financial statements in conformity with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amount of assets and liabilities, disclosure of contingent assets and liabilities as at the date of the financial statements and the reported amounts of revenues and expenses during the period. Such estimates are periodically reviewed and any adjustments necessary are reported in earnings in the period in which they become known. Actual results could differ from these estimates. The Association’s material estimates include the collectability of accounts receivable, deferral of revenue, accrual of accounts payable, and the useful life of tangible capital assets.

CONTRIBUTED MATERIALS AND SERVICES

Donated tangible capital assets and rent is recorded at fair value when received if fair value can be reasonably determined.

The Association is dependent on the voluntary service of many members and others. Since these services are not normally purchased by the Association, and because of the difficulty of determining their fair value, donated services are not recognized in these financial statements.

3. FINANCIAL INSTRUMENTS

The Association is exposed to various risks through its financial instruments and has a comprehensive risk management framework to monitor, evaluate and manage these risks. The following analysis provides information about the Association’s risk exposure and concentration as of March 31, 2019.

(a) Credit risk

Credit risk arises from the potential that a counter party will fail to perform its obligations. The Association is exposed to credit risk from members. An allowance for doubtful accounts is established based upon factors surrounding the credit risk of specific accounts, historical trends and other information. The Association has a significant number of members which minimizes concentration of credit risk. The credit risk regarding cash and term deposits is considered to be negligible

because they are held by a reputable financial institution with an investment grade external credit rating.

(b) Liquidity risk

Liquidity risk is the risk that an entity will encounter difficulty in meeting obligations associated with financial liabilities. The Association is exposed to this risk mainly in respect of its receipt of funds from its funders, members and other related sources, and accounts payable and accrued charges.

(c) Market risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises three types of risk: currency rate risk, interest rate risk and other price risk. The Association is mainly exposed to currency risk.

(d) Currency risk

Currency risk is the risk to the Association’s excess of revenue over expenses that arise from fluctuations of foreign exchange rates and the degree of volatility of these rates. The Association is exposed to foreign currency exchange risk on accounts payable held in foreign denominations. The Association does not use derivative instruments to reduce its exposure to foreign currency risk.

Unless otherwise noted, it is management’s opinion that the Association is not exposed to significant interest rate risk or other price risks arising from these financial instruments.

4. ACCOUNTS RECEIVABLE

	2019	2018
Accounts receivable	\$ 218,827	\$ 109,773
Allowance for doubtful accounts	(8,120)	(7,590)
	\$ 210,707	\$ 102,183

5. TANGIBLE CAPITAL ASSETS

	Cost	Accumulated amortization	2019 Net book value	2018 Net book value
Adaptive equipment	\$ 111,173	\$ 107,344	\$ 3,829	\$ 7,257
Domestic equipment	94,618	51,153	43,465	46,411
Event registration system	66,797	22,266	44,531	61,750
Facility improvements	75,122	21,159	53,963	58,075
Mechanical equipment	267,659	219,044	48,615	73,889
Motorboats and accessories	126,397	115,668	10,729	6,696
Office software and hardware	224,373	211,740	12,633	13,765
Rowing equipment	255,037	252,348	2,689	2,689
Trailers	78,242	45,166	33,076	41,063
Vehicles	70,529	37,430	33,099	38,000
	\$ 1,369,947	\$ 1,083,318	\$ 286,629	\$ 349,595

6. DEFERRED REVENUE

- Deferred revenue consists of the following amounts:

	2019	2018
Deferred membership fees	\$ 19,850	\$ 27,825
Deferred contributions	253,708	195,072
	\$ 273,558	\$ 222,897

- Deferred membership fees represent membership fees received in 2019 for fiscal 2020.
- Deferred contributions represent amounts received in 2019 relating to future bursaries and other externally restricted grants.

7. INTERNALLY RESTRICTED NET ASSETS

Umpire's Reserve	Sustainable Organization Reserve	2019	2018
\$ 6,214	\$ 200,000	\$ 206,214	\$ 206,214

- The Umpire's Reserve Fund relates to amounts contributed by the 2001 World Masters Rowing Regatta Organizing Committee to be used for the education and development of umpires within Canada.
- The Sustainable Organization Reserve Fund provides a source of funds in order to withstand unanticipated financial shortfalls.

8. CONTINGENT LIABILITY

- Contributions from Sport Canada are subject to periodic audit by Sport Canada. Contributions are refundable to Sport Canada to the extent that any expense has not complied with the agreed terms and conditions. Sport Canada may conduct audits up to 5 years after the end of a reporting period. The last Sport Canada audit conducted was prior to the period ended March 31, 2013.

9. TRUST FUNDS

• Not included in the financial statements are the following funds which the Association administers and invests in the Bank of Montreal Dividend Fund. Amounts are disclosed at cost, with corresponding fair market values.

	Hanlan - Keller	Pearce - Guest	Seagram	Zasada	Total
2019					
Cost	\$ 5,874	\$ 15,811	\$ 11,084	\$ 26,968	\$ 59,737
Market Value	9,324	23,802	17,756	39,411	90,293
2018					
Cost	\$ 5,828	\$ 15,687	\$ 10,898	\$ 26,549	\$ 58,782
Market Value	8,593	21,936	15,827	35,130	80,485

10. COMMITMENTS

The Association leases boats for a term of one or two years. Lease payments are made at the commencement of the lease year. Amounts paid for lease terms extending into the subsequent year end are included in the prepaid balance. At year end, the Association has lease prepayments of \$nil (2018 - \$46,116) to lease nil boats (2018 - 18 boats).

In September 2017, the Association entered into a contract with RegattaCentral to develop a new event registration software system. The contract consists of three Phases. At year end, the Association has outstanding commitments for Phase 3 totalling an estimated \$25,000 (\$19,500 USD.)

11. NSF ENHANCEMENT CONTRIBUTION AGREEMENT

During the year, the Association entered into a contribution agreement with the Canadian Olympic Committee to assist in building its fund raising capacity. The Canadian Olympic Committee has agreed to reimburse the Association for eligible expenditures to a maximum of \$140,000. For the year ended March 31, 2019 the Association has included \$96,245 (2018 - \$128,607) of eligible expenditures in communications, marketing and initiatives expenses and \$96,245 (2018 - \$127,827) in Canadian Olympic Committee revenue.

GOVERNANCE AND NATIONAL OPERATIONS - YEAR ENDED MARCH 31, 2019

(Schedule 1)	2019	2018
National office operations	\$ 81,266	\$ 81,263
National office salaries and benefits	283,064	275,798
Governance	98,867	103,313
International relations and domestic associations	3,393	6,375
	\$ 466,590	\$ 466,749

HIGH PERFORMANCE - YEAR ENDED MARCH 31, 2019

(Schedule 2)	2019	2018
Salaries and benefits	\$ 1,746,676	\$ 1,573,625
Coaches travel and related expenses	43,926	69,894
Events and camps	2,179,181	1,638,579
Equipment	231,261	249,977
National training centres	183,177	274,839
RCA athlete support	122,900	118,420
Equipment amortization	46,806	79,290
Sport science and medical	386,034	459,150
Para rowing	344,593	333,873
	\$ 5,284,554	\$ 4,797,647

DOMESTIC DEVELOPMENT - YEAR ENDED MARCH 31, 2019

(Schedule 3)	2019	2018
Coach education and development	\$ 143,044	\$ 154,009
Para rowing	17,476	13,709
RCA regattas and events	134,503	203,587
Sport development	142,208	127,059
Umpires committee	33,491	67,738
Safety and events committee	6,394	8,441
	\$ 477,076	\$ 574,543

Thank you to our incredible community of supporters. Your support and generosity in 2019 contributes to RCA achieving our vision of Canada being a leading rowing nation.



Canada



RegattaCentral



NextGen HUBs



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