RCA PURPOSE

INSPIRE GROWTH AND EXCELLENCE

in Canada through the sport of rowing.

RCA VISION

CANADA IS A LEADING ROWING NATION

To be a leader and an exemplar of best practice in sport development as well as sustainable success on the international stage. To be seen as a nation that is pushing boundaries and challenging the status quo as we seek to grow and get better every day.

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**CEO AND PRESIDENT’S REPORT**

It has been our privilege to have opportunities to join you at your clubs, regattas and meetings to work closely with the many volunteers that make this sport great. Listening to you share your passion through new ideas for growing membership in your club, creating better ways to engage youth in rowing and dedicating time to enhance the rowing experience for athletes is exciting and inspires us in our work to move the organization forward.

This has been a year of continued growth for Rowing Canada Aviron. After a robust selection process to find a site for the new home of the National Training Centre, it was determined that Quamichan Lake in North Cowichan, BC would be the best setting. In partnership with the waterway of nearby Shawinigan Lake, the National Team will have the optimal environment to train and ultimately achieve their goals. Significant planning has taken place to develop site plans as well as create, rework and refine services and products to support all those in need. Ensuring a safe and inclusive environment is a key piece in the development of athletes at all levels of our sport.

Canadian rowing was represented well by our athletes at all levels of our sport. Developing athletes competed at the World Junior Rowing Championships, Under 21 Trans Taiwan Regatta, Under 23 World Championships and the Pan Am Games in Lima, Peru. The Next Gen Hub Strategy is creating opportunities for our future national team athletes and is critical in developing a deep pool of seasoned talent in the future. Our Senior team attended World Cup 2 and 3 and the Senior World Championships, earning six Olympic berths for Tokyo 2020. Our Para team also represented our country well at the Para International Regatta in Varazze, Italy and the World Championships in Linz, Austria, medalling in both events. With the Tokyo Olympics and Paralympics on the horizon, competition has been exciting and our Senior and Para teams are well positioned for success in 2020.

With the launch of our new branding and website, RCA has endeavoured to make deeper connections with our participants. We have expanded our communication resources to keep you informed of activities across Canada. Building a world class annual conference has been purposeful in broadening opportunities for learning. RCA has also launched an online store and is developing more products that feature our new branding. Connecting Canadian rowers, coaches, umpires and administrators builds a stronger network to grow our sport.

We would like to congratulate the community teams who submitted bids to bring World Rowing events to Canada in the near future. The awarding of the 2023 World University Games rowing event to London, Ontario and the 2024 Senior, Under 23 and Junior World Championships to St. Catharines, Ontario were the result of teamwork between the rowing community and their local governments and raises the profile of Canadian rowing. Additionally, 2019 marks the end of our four-year hosting agreement with Rowing BC to deliver the National Rowing Championships and Canada Cup Regattas. They raised the bar for this event and we look forward to its continuous improvement.

There was lots to celebrate in 2019 - the appointment of Bill Donegan to the Tokyo 2020 Jury, Rowing BC’s 50th anniversary, and the induction of the 1976 Women’s Olympic Rowing Team, 1984 Olympic Men’s Coxed Eight and Builders Dick McClure and Neil Campbell into the Canadian Rowing Hall of Fame. We already have much to look forward to in 2020 with the Tokyo Olympics and Paralympics, the 75th anniversary of the Canadian Secondary School Rowing Association’s Championships and the first ever Coast to Coast indoor rowing event taking place this coming February.

Thank you to the RCA staff who work tirelessly to create, rework and refine services and products to bring us all closer together. And also, a thank you to all of the volunteers that are the backbone of our sport for their passion, dedication and commitment. On behalf of the RCA Board of Directors, thank you to all for pulling your oar through the water to grow rowing in Canada.

**Carol Purcer • President**
**Terry Dillon • CEO**
The audited financial statements for the Canadian Amateur Rowing Association for the year ended March 31, 2019 are provided for your review and approval.

The following is a summary of the results:

1. We incurred a loss from operations of $7,361 which was less than our budgeted loss of $11,017.

2. This was the first year of our new membership model and we were within 1% of our projection on base rower registration fees and competition seat fees.

3. Our overall membership fees were higher than projected by $7,975 due to deferred fees of fiscal 2018 being recognized in 2019.

4. Our cost to operate the event registration was $6,839 less than the $90,000 forecasted in the original membership model. This cost is reflected in Membership Services for 2019 fiscal.

5. Sport associations and foundations and Canadian Olympic Committee increases are result of additional grants and program funding provided by our funding partners to support the High Performance and Para programs and the offsetting expenditures required under these programs are reflected in the High Performance expenses.

6. Domestic development is reduced in 2019 as RCA received a Sport Canada Grant in 2018 for hosting the CanAmMex Regatta, as it does once every three years.

7. Our Communication, marketing and initiatives is reduced reflecting an expected reduction in revenue in the final year of the Sport Canada National Sport Enhancement Contribution Program.

8. The increase in the Deferred revenue is due to funding received from RBC Training Ground prior to the year end for fiscal 2020.

9. Our cash resources were reduced as a result of timing of payments of the 2018 accounts payable and a current year increase in accounts receivable. This results in an overall reduction of cash of $317,916.

I would like to again thank our staff and leadership for their efforts in attaining an almost breakeven position in a year of many changes in funding and our new membership model implementation.

Respectfully Submitted

Thomas B. Hawker
Treasurer • Rowing Canada Aviron
2019 RESULTS

WORLD CUPS AND WORLD CHAMPIONSHIPS

Gavirate International Para-Rowing Regatta
LAKE VARESE, GAVIRATE, ITALY

PR2 M2+ • 11TH
Stuart Chase
James Kwinecki

COACH
John Wetzstein

World Rowing Cup II
LAKE MALTA, POZNAZ, POLAND

PR2 M1X • SILVER
Jeremy Hall

M2+ • BRONZE
Conlin McCabe
Kai Langerfeld

W1X • BRONZE
Carling Zeeman

W2X • 4TH
Maxwell Lattimer
Patrick Keane

W2- • 4TH
Hillary Janssens
Sydney Payne

M2X • 4TH
Martin Barkeos
Taylor Perry
Will Crothers
Lesley Thompson-Wille (coxswain)

W8+ • 4TH
Hillary Janssens
Sydney Payne
Nicole Hare
Lisa Roman

World Rowing Cup III
ZEVENHUIZEN, ROTTERDAM, NETHERLANDS

W2X • BRONZE
Andrea Proske
Gabrielle Smith

W8+ • BRONZE
Madison Mailey
Susanne Grainger
Jennifer Martins
Christine Roper
Avalon Wasteneys
Kasia Gruchalla-Wiesierski
Stephanie Grauer
Rebecca Zimmerman
Kristen Kit (coxswain)

W4- • 4TH
Ellen Gleadow

W2X • 9TH
Andrea Proske
Gabrielle Smith

W2- • 14TH
Hillary Janssens
Rebecca Zimmerman

W2X • 12TH
Kristin Bauder
Karen Lefsrud
Colleen Nesbitt
Morgan Rosts

COACHES
Dave Thompson
Phil Marshall

ROWING CANADA AVIRON
2019 ANNUAL REPORT

98
World Rowing Championships
DANUBE, LINZ-OTTENSHEIM, AUSTRIA

PR3 M2- GOLD
Andrew Todd
Kyle Fredrickson

PR2 MIX SILVER
Jeremy Hall

W2- BRONZE
Hillary Janssens
Caileigh Filmer

W8+ • 4TH
Lisa Roman
Susanne Grainger
Nicole Hare
Avalon Wasteneys
Kasia Gruchalla-Wiesienki
Hillary Janssens
Christine Roper
Caileigh Filmer
Kristen Kit (coxswain)

PR2 M1X SILVER
Jeremy Hall

W2- BRONZE
Hillary Janssens
Caileigh Filmer

W8+ • 4TH
Lisa Roman
Susanne Grainger
Nicole Hare
Avalon Wasteneys
Kasia Gruchalla-Wiesienki
Hillary Janssens
Christine Roper
Caileigh Filmer
Kristen Kit (coxswain)

Boats Qualified for Tokyo 2020 Olympics
AT THE 2019 WORLD ROWING CHAMPIONSHIPS

W2X • 4TH
Andrew Todd
Kyle Fredrickson

W4+ • 8TH
Madison Mailey
Jennifer Martins
Stephanie Grauer
Sydney Payne

M8+ • 8TH
Benjamin de Wit
Cody Bailey
Gavin Stone
Jakub Buček
Mackenzie Copp
Martin Barakso
Taylor Perry
William Crothers
Lesley Thompson-Wille (coxswain)

W2X • 4TH
Madison Mailey
Jennifer Martins
Stephanie Grauer
Sydney Payne

W4+ • 8TH
Madison Mailey
Jennifer Martins
Stephanie Grauer
Sydney Payne

World Rowing U23 Championships
NATHAN BENDERSON PARK, SARASOTA-BRADENTON, FLORIDA

W4+ • 4TH
Piper Batterby
Isabel Ruby-Hill
Mckenna Simpson
Ivy Elling
Quantance

W4X • 7TH
Anna Burnatte
Marlou Duveryn Tardiff
Keanna Stephens
Grace VandenBroek

M8+ • 7TH
Charles Alexander
Curtis Ames
Nicholas Everett
Luke Gaddson
Travis Gronsdahl
Peter Lanchashire
Nicholas Tavares
Brett Vilk
Skyler Presch (coxswain)

COACHES
Dave Thompson
Phil Marshall
Gavin McKay
Dick Tonks
Jeremy Ivey
Terry Paul
John Wetzstein

W2X • 8TH
Katie Clark
Yara Ensminger

M2- • 11TH
Tyler Adams
Michael Bryenton

LMIX • 12TH
Spencer Kielar

COACHES
Gavin McKay
Greg Szybka
Dane Lawson
Pat Newman
WORLD CUPS AND WORLD CHAMPIONSHIPS

Pan American Games
ALBUFERA MEDIO MUNDO, LIMA, PERU

LW2X • GOLD
Kate Haber
Jaclyn Stelmaszyk

W1X • GOLD
Jessica Sevick

W2- • SILVER
Jessie Loutit
Larissa Werbicki

W2X • 6TH
Layla Balloch
Shannon Kennedy

M2X • 6TH
Luc Brodeur
Graham Peetars

MIX • 7TH
Spencer Kielar
Josh King

Trish Mara

World Rowing Junior Championships
SEA FOREST WATERWAY, TOKYO, JAPAN

W4X • 4TH
Lucy Black
Clare Ellisson
Aida Lissel-DeCorby
Maya Meschkeuket

W1X • 6TH
Abigail Dent

M4+ • 7TH
Julian Black
Dane Halikw
Basil Jancso-Szabo
Samuel Weinstein
Zimbai

Jeden Cooper-Squires (coxswain)

W4X • 10TH
Stephen Harris
Adam Krol
Newton Seawright
William Simpson

W2X • 16TH
Lily Jedlic
Hailey Mercuri

COACHES
Scott Swinkels
Pat Cody

CanAmMex
NATHAN BENDERSON PARK, SARASOTA-BRADENTON, FLORIDA

MULTIPLE BOATS MEN
Lucas Celia
Matthew Cormie
Emerson Crick
Owen Darling
Aidan Della Sica
Aidan Hembruff
Liam Hodgins
Ryan Holland
David Law
Quinn Torok
Campbell Veld
Joseph White

MULTIPLE BOATS WOMEN
Katherine Breen
Sophie Byrne-Atkins
Carolyn Cullen
Georgia Douville
Isabel Frolick
Bianca Hill
Caitlin Lawrence
Elisa Luo
Seyene Oord
Ehren Paterson
Rachel Weber
Alexandra Wiley

COXSWAINS
Georgia Greenwood
Clare Cunningham

COACHES
Stacy Mitchell
Samantha Heron
Michael Braithwaite
Simon Bouchard-Robert

ROWING CANADA AVIRON
2019 ANNUAL REPORT
2019 RESULTS

GOLD • LW2X
GOLD • W1X
SILVER • W2-
National Champions crowned at the RCA National Rowing Championships in Burnaby BC

The 2019 RCA National Rowing Championships and Canada Cup hosted by Rowing BC wrapped up at Burnaby Lake with over 250 athletes competing from across Canada. The regatta was held from Thursday, September 26th until Sunday, September 29th.

The Athlete Awards Banquet took place on Saturday, September 28th at the Hilton Vancouver Metrotown, celebrating top performers at the National Rowing Championships.

**RCA NRC PROVINCIAL POINTS CHALLENGE EFFICIENCY AWARD**

**SASKATCHEWAN**

**RCA NRC PROVINCIAL POINTS CHALLENGE GRAND CHAMPION AWARD**

**ONTARIO**

**JUNIOR WOMEN’S SINGLE SCULLS**

Claire Ellison (Nova Scotia) • **GOLD**

Hailey Mercuri (Ontario) • **SILVER**

Lily Jedlic (Saskatchewan) • **BRONZE**

**UNDER-23 WOMEN’S SINGLE SCULLS**

Trevor Jones (Ontario) • **GOLD**

Charles Alexander (Ontario) • **SILVER**

Patrick Keane (British Columbia) • **BRONZE**

**MEN’S SINGLE SCULLS**

Trevor Jones (Ontario) • **GOLD**

*Derick Porter Trophy winner

Kai Langerfeld (British Columbia) • **SILVER**

Graham Peeters (Ontario) • **BRONZE**

**UNDER-23 LIGHTWEIGHT MEN’S SINGLE SCULLS**

Alex Bernst (Ontario) • **GOLD**

Maxwell Lattimer (British Columbia) • **SILVER**

Joshua King (Ontario) • **BRONZE**

**LIGHTWEIGHT MEN’S SINGLE SCULLS**

Aaron Lattimer (British Columbia) • **GOLD**

Maxwell Lattimer (British Columbia) • **SILVER**

Joshua King (Ontario) • **BRONZE**

**PARA ROWING 3 - MEN’S SINGLE SCULLS**

Andrew Todd (Nova Scotia) • **GOLD**

Kyle Fredrickson (British Columbia) • **SILVER**

**PARA ROWING 2 - MEN’S SINGLE SCULLS**

Jeremy Hall (Alberta) • **GOLD**

*Daga Rio Trophy winner

**PARA ROWING 1 - MEN’S SINGLE SCULLS**

Loren Pearson (British Columbia) • **GOLD**

Jesse Heubner (British Columbia) • **SILVER**

Dave Innes (Ontario) • **BRONZE**

**JUNIOR WOMEN’S PAIR**

Deanna Salmon & Gabrielle Yarema (Alberta) • **GOLD**

**UNDER-23 WOMEN’S PAIR**

Sydney Payne & Avalon Wasteneys (British Columbia) • **GOLD**

Piper Battersby & McKenna Simpson (British Columbia) • **SILVER**

Danae McCulloch & Kirsten Edwards (British Columbia) • **BRONZE**

**WOMEN’S PAIR**

Hillary Janssens & Caileigh Filmer (British Columbia) • **GOLD**

*Silken Laumann Plate winners

Sydney Payne & Avalon Wasteneys (British Columbia) • **SILVER**

Rebecca Zimmerman (Ontario) & Ivy Elling Quantance (British Columbia) • **BRONZE**

**UNDER-23 MEN’S PAIR**

Nicholas Tavares & Luke Gadsdon (Ontario) • **GOLD**

Brendan Wall (British Columbia) & Matthew Schultz (Ontario) • **SILVER**

Travis Gronsdahl (British Columbia) & Joseph Peers (Ontario) • **BRONZE**

**MEN’S PAIR**

Jakub Buczek (British Columbia) & Will Crothers (Ontario) • **GOLD**

*Morgan, Hungerford & Roger Jackson Trophy winners

Mackenzie Copp (Ontario) & Cody Bailey (Nova Scotia) • **SILVER**

Tim Schriever & David DeGroat (Ontario) • **BRONZE**

**JUNIOR MEN’S PAIR**

Owen Marcovitz & Alexander Gonin (British Columbia) • **GOLD**

Jonathan McLeod & Matthew Johner (Saskatchewan) • **SILVER**

Aidan Della Siega & Axel Ewashko (British Columbia) • **BRONZE**

**PARA ROWING 3 - MEN’S SINGLE SCULLS**

Andrew Todd (Nova Scotia) • **GOLD**

Kyle Fredrickson (British Columbia) • **SILVER**

**PARA ROWING 2 - MEN’S SINGLE SCULLS**

Jeremy Hall (Alberta) • **GOLD**

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Piper Battersby & McKenna Simpson (British Columbia) • **SILVER**

Danae McCulloch & Kirsten Edwards (British Columbia) • **BRONZE**

**WOMEN’S PAIR**

Hillary Janssens & Caileigh Filmer (British Columbia) • **GOLD**

*Silken Laumann Plate winners

Sydney Payne & Avalon Wasteneys (British Columbia) • **SILVER**

Rebecca Zimmerman (Ontario) & Ivy Elling Quantance (British Columbia) • **BRONZE**
The Canadian University Rowing Association (CURA), alongside the University of Victoria, hosted the Canadian University Rowing Championships (CURC) held in Victoria, BC from November 2nd to 3rd. Twenty-one universities from across the country took part in this year’s championships.

**Female Rower of the Year**

Hayley Chase (Laurentian)

**Male Rower of the Year**

Curtis Ames (Western)

Mike Pearce (UBC), Tom Kent (Brock) and Scott Anderson (Brock) shared the award for Men’s Coach of the Year. Mark Williams (University of Toronto) was named Women’s Coach of the Year. Aalbert Van Schothorst was presented the President’s Award.

### WOMEN’S POINT TOTAL

- **University of British Columbia** 115 points – 1st
- **University of Victoria** 111 points – 2nd
- **Western University** 93 points – 3rd

### MEN’S POINT TOTAL

- **University of British Columbia** 110 points – 1st
- **Western University** 108 points – 2nd
- **Brock University** 91 points – 3rd

The University of British Columbia women’s and men’s teams both won this year’s point total, capturing the 2019 CURA banners.
12,224 ROWERS IN CANADA

151 RCA member organizations in 2019:
• 129 Clubs
• 10 Provincial Rowing Associations
• 12 Special Associations

2 organizations became members of RCA in 2019:
• Royal Military College
• Open Aviron Rowing Coastal Association

3 organizations became probationary members of RCA in 2019:
• Trinity College School
• Four Bridges Rowing Club
• Cornwall Rowing Club

79 para rowers nationwide.

DATA SET 1. Number of Registered Participants from April 1st, 2018 to March 31st, 2019 by province. Many individuals registered with more than one organization throughout this time period. Accordingly, the following organization numbers contain duplicate participants. (Eg. if an individual rowed in AB and BC, they are counted in both provincial breakdowns)
<table>
<thead>
<tr>
<th>Organization</th>
<th>M</th>
<th>F</th>
<th>TOTAL</th>
<th>17/18–18/19 Comparison</th>
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<td>3</td>
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<td>University of Alberta Rowing</td>
<td>2</td>
<td>2</td>
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<td>Leduc Boat Club</td>
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<td>3</td>
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<td>51</td>
<td>95</td>
<td>-28</td>
</tr>
<tr>
<td>VERNON ROWING &amp; DRAGON BOAT CLUB</td>
<td>34</td>
<td>62</td>
<td>96</td>
<td>+12</td>
</tr>
</tbody>
</table>
## ORGANIZATIONS WITH 101-500 PARTICIPANTS

**DATA SET 3: Number of Registered Participants at RCA Member Organizations with 101-500 Participants from April 1st, 2018 to March 31st, 2019. Some individuals registered with more than one organization during this time period. Accordingly, the following organization numbers may contain duplicate participants. (Eg. If an individual rowed at Argonaut Rowing Club and Club d'aviron Lachine they are counted in both club breakdowns).**

<table>
<thead>
<tr>
<th>Club</th>
<th>M:</th>
<th>F:</th>
<th>Total</th>
<th>17/18–18/19 COMPARISON</th>
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</table>
99 SANCTIONED REGATTAS
+ 4 SANCTIONED TOURS
TOOK PLACE BETWEEN APRIL 1ST, 2018 AND MARCH 31ST, 2019.

71 COME AND TRY EVENTS
WERE DELIVERED IN 2019

6,374 participants with RCA numbers participated in RCA sanctioned events (April 1st, 2018 to March 31st, 2019). The average number of events attended by participants with RCA numbers/year is 3.6 and the average number of seats/participants at an event is 1.7.
2019 HALL OF FAME INDUCTEES

**BUILDER CATEGORY**
Dick McClure
Neil Campbell

**1984 OLYMPIC MEN’S COXED EIGHT**
Pat Turner
Kevin Neufeld
Mark Evans
Grant Main
Paul Steele
Mike Evans
Dean Crawford
Blair Horn
Brian McMahon

**1976 WOMEN’S OLYMPIC ROWING TEAM**
Colette Pépin
Bev Cameron
Cheryl Howard
Tricia Smith
Elizabeth Craig-Eaton
Linda Gail Schaumleffel
Dolores Young
Monika Draeger Seymour
Joy Fera
Barbara Mutch Cameron
Sandra Kirby
Barbara Boettcher
Guylaine Bernier
Elaine Bourbeau
Johanne Delisle
Carol (Eastmure) Love
Rhonda Ross
Nancy Higgins
Ina Winterburn
Susan Antoft
Wendy Pullan
Christine Ferrara
Gail Cort
Illoana Smith
Trice Cameron
Becky Stevenson Ostrom
Jane Pal

Uniform and photos from members of the 1976 Olympic women’s rowing team.

(L-R) John Helliwell, inductee Dick McClure, and Kathleen Heddle.

Mike Evans (L) and Pat Turner (R) celebrate Neil Campbell’s induction to the Canadian Rowing Hall of Fame.

Canadian Rowing Hall of Fame Induction Evening at the Hilton Vancouver Metrotown Hotel in Burnaby, BC.

Susan Antoft, member of the inducted 1976 Olympic women’s rowing team.

Wendy Pullan (C) with teammates from the inducted 1976 Olympic women’s rowing team.
Long Service Award – 15 Years
Meredith Petrychanko
St. Catharines Rowing Club

Long Service Award – 20 Years
Jill Wurflinger
Inlet Rowing Club

Long Service Award – 25 Years
Kurt Herman
Ottawa Rowing Club

Long Service Award – 35 Years
Daniel Aucoin
Club d’aviron Terrebonne

Long Service Award – 35 Years
Linda Arnold
Rowing RC

Long Service Award – 40 Years
Swede Burak
St. Catharines Rowing Club/Brock University

Long Service Award – 40 Years
Tom Kent
St. Catharines Rowing Club/Brock University

Long Service Award – 45 Years
Sandra Kirby
Winnipeg Rowing Club

Long Service Award – 50 Years
George Gage
Leander Rowing Club

Long Service Award – 50 Years
Mel LaForme
Leander Rowing Club

2018 President’s Award
Al Morrow

Lifetime Achievement Award
Brian Carr
Brentwood Rowing

Coach of the Year
Chris Davidson
Calgary Rowing Club

Volunteer of the Year
Kevin Boyes
St. Catharines Rowing Club

Umpire of the Year
Bill Donegan
Argonaut Rowing Club

RCA Club “Outstanding Achievement of the Year Award”
Argonaut Rowing Club

Tony Zasada Memorial Award
Claire Ellison

Jack Nicholson Bursary Award
Mary Rao
St. Catharines/Brock University

Jack Nicholson Bursary Award
Samantha Heron
University of Victoria

2019 Para Athlete of the Year
Andrew Todd & Kyle Fredrickson
(PR3 men’s pair)

2019 Senior Athlete of the Year
Hillary Janssens & Caileigh Filmer
(women’s pair)

2019 Junior Athlete of the Year
Claire Ellison

2019 Para Athlete of the Year
Andrew Todd & Kyle Fredrickson
(PR3 men’s pair)

2019 Senior Athlete of the Year
Hillary Janssens & Caileigh Filmer
(women’s pair)

2019 Junior Athlete of the Year
Claire Ellison

John Anderson Sport Partner Award
Hudson Boat Works

2019 U23 Athlete of the Year
Ivy Elling Quaintance

Jack Nicholson Bursary Award
Samantha Heron
University of Victoria

2019 Para Athlete of the Year
Andrew Todd & Kyle Fredrickson
(PR3 men’s pair)

2019 Senior Athlete of the Year
Hillary Janssens & Caileigh Filmer
(women’s pair)

2019 Junior Athlete of the Year
Claire Ellison

John Anderson Sport Partner Award
Hudson Boat Works

2019 U23 Athlete of the Year
Ivy Elling Quaintance
We have audited the financial statements of Canadian Amateur Rowing Association, which comprise the statement of financial position as at March 31, 2019, and the statements of operations, changes in net assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position as at March 31, 2019, and the statements of operations, changes in net assets and cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

BASIS FOR OPINION

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor’s Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Organization in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

RESPONSIBILITIES OF MANAGEMENT AND THOSE CHARGED WITH GOVERNANCE FOR THE FINANCIAL STATEMENTS

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Canadian Amateur Rowing Association’s ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Canadian Amateur Rowing Association or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Canadian Amateur Rowing Association’s financial reporting process.

AUDITOR’S RESPONSIBILITIES FOR THE AUDIT OF THE FINANCIAL STATEMENTS

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor’s report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Canadian Amateur Rowing Association’s internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management’s use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Canadian Amateur Rowing Association’s ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor’s report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor’s report. However, future events or conditions may cause the Canadian Amateur Rowing Association to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Victoria, BC
July 24, 2019

Grant Thornton LLP
CHARTERED PROFESSIONAL ACCOUNTANTS
### Statement of Financial Position – March 31, 2019

<table>
<thead>
<tr>
<th>ASSETS</th>
<th>2019</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>CURRENT</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cash and cash equivalents</td>
<td>$838,037</td>
<td>$1,155,953</td>
</tr>
<tr>
<td>Accounts receivable (Note 4)</td>
<td>$210,707</td>
<td>$102,183</td>
</tr>
<tr>
<td>Goods and services tax recoverable</td>
<td>$147,348</td>
<td>$169,114</td>
</tr>
<tr>
<td>Prepaid expenses</td>
<td>$152,391</td>
<td>$228,920</td>
</tr>
<tr>
<td><strong>TANGIBLE CAPITAL ASSETS (Note 5)</strong></td>
<td>$1,348,483</td>
<td>$1,656,170</td>
</tr>
<tr>
<td><strong>TOTAL CURRENT ASSETS</strong></td>
<td>$1,635,112</td>
<td>$2,005,585</td>
</tr>
</tbody>
</table>

| **LIABILITIES AND NET ASSETS** |            |            |
| **CURRENT**                    |            |            |
| Accounts payable and accrued charges | $184,044   | $599,187   |
| Government remittances payable | $2,110     | $2,240     |
| Deferred revenue (Note 6)      | $273,558   | $222,897   |
| **TOTAL CURRENT LIABILITIES**  | $459,712   | $824,324   |

| **NET ASSETS**                 |            |            |
| Invested in tangible capital assets | $286,629   | $349,415   |
| Internally restricted (Note 7) | $206,214   | $206,214   |
| Unrestricted                   | $682,557   | $625,632   |
| **TOTAL NET ASSETS**           | $1,175,400 | $1,181,261 |

| **CONTINGENT LIABILITY (Note 8)** |            |            |
| **TRUST FUNDS (Note 9)**         |            |            |

| **COMMITMENTS (Note 10)**       |            |            |

**ON BEHALF OF THE BOARD**

<table>
<thead>
<tr>
<th>Director</th>
<th></th>
<th></th>
</tr>
</thead>
</table>

### Statement of Operations – Year Ended March 31, 2019

<table>
<thead>
<tr>
<th>REVENUE</th>
<th>2019</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>Sport Canada</td>
<td>$4,706,500</td>
<td>$4,867,000</td>
</tr>
<tr>
<td>Canadian Olympic Committee (Note 11)</td>
<td>446,245</td>
<td>367,827</td>
</tr>
<tr>
<td>Membership fees</td>
<td>$502,172</td>
<td>401,518</td>
</tr>
<tr>
<td>Sports associations and foundations</td>
<td>$440,833</td>
<td>271,915</td>
</tr>
<tr>
<td>Donations, events and fundraising</td>
<td>$321,795</td>
<td>309,395</td>
</tr>
<tr>
<td>Competition and camp registrations</td>
<td>$298,991</td>
<td>126,680</td>
</tr>
<tr>
<td>Sponsorships</td>
<td>$3,000</td>
<td>3,000</td>
</tr>
<tr>
<td>Interest earned</td>
<td>$14,979</td>
<td>9,906</td>
</tr>
<tr>
<td><strong>TOTAL REVENUE</strong></td>
<td>$6,734,515</td>
<td>$6,357,241</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>EXPENSES</th>
<th>2019</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>Communications, marketing and initiatives (Note 9)</td>
<td>$250,884</td>
<td>272,443</td>
</tr>
<tr>
<td>Membership services</td>
<td>$262,772</td>
<td>$190,246</td>
</tr>
<tr>
<td>Governance and National operations (Schedule 1)</td>
<td>$466,590</td>
<td>466,749</td>
</tr>
<tr>
<td>High performance (Schedule 2)</td>
<td>$5,284,554</td>
<td>4,797,647</td>
</tr>
<tr>
<td>Domestic development (Schedule 3)</td>
<td>$477,076</td>
<td>574,543</td>
</tr>
<tr>
<td><strong>TOTAL EXPENSES</strong></td>
<td>$6,741,876</td>
<td>$6,301,628</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th><strong>EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES</strong></th>
<th>2019</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>OVER OPERATIONS</strong></td>
<td>$(7,361)</td>
<td>$55,613</td>
</tr>
<tr>
<td><strong>GAIN ON DISPOSAL OF TANGIBLE CAPITAL ASSETS</strong></td>
<td>$1,500</td>
<td>23,507</td>
</tr>
<tr>
<td><strong>EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES</strong></td>
<td>$(5,861)</td>
<td>$79,120</td>
</tr>
</tbody>
</table>
STATEMENT OF CASH FLOWS – YEAR ENDED MARCH 31, 2019

<table>
<thead>
<tr>
<th>OPERATING ACTIVITIES</th>
<th>2019</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>(Deficiency) Excess of revenue over expenses</td>
<td>$(5,861)</td>
<td>$79,120</td>
</tr>
<tr>
<td>Items not affecting cash:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Amortization of tangible capital assets</td>
<td>86,441</td>
<td>105,001</td>
</tr>
<tr>
<td>Gain on disposal of tangible capital assets</td>
<td>$(1,500)</td>
<td>$(23,507)</td>
</tr>
<tr>
<td>Amortization of deferred contributions</td>
<td>-</td>
<td>$(1,300)</td>
</tr>
<tr>
<td></td>
<td>$79,080</td>
<td>$159,114</td>
</tr>
</tbody>
</table>

Changes in non-cash working capital:
- Accounts receivable: $(108,524) $219,395
- Accounts payable and accrued charges: $(415,141) $106,192
- Deferred revenue: 50,661 $26,336
- Prepaid expenses: 506,629 $(60,826)
- Goods and services tax payable: 21,766 $(86,639)
- Government remittances payable: $(130) $651
- $(374,839) $205,109

Cash flow used by operating activities: $(295,759) $364,423

INVESTING ACTIVITIES

| Purchase of tangible capital assets | 22,157 | - |
| Proceeds on disposal of tangible capital assets | $1,500 | $29,949 |
| Cash flow used by investing activities | $(22,157) | $124,353 |

INCREASE (DECREASE) IN CASH FLOW

| $(317,916) | $240,070 |

Cash and cash equivalents beginning of year: 1,155,953 $95,883

CASH AND CASH EQUIVALENTS END OF YEAR: $838,037 $1,155,953

STATEMENT OF CHANGES IN NET ASSETS – YEAR ENDED MARCH 31, 2019

<table>
<thead>
<tr>
<th>NET ASSETS - BEGINNING OF YEAR</th>
<th>Invested in Tangible Capital Assets</th>
<th>Internally Restricted (Note 7)</th>
<th>Unrestricted</th>
<th>2019</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>NET ASSETS - END OF YEAR</td>
<td>$286,631</td>
<td>$206,214</td>
<td>$662,555</td>
<td>$1,175,400</td>
<td>$1,181,261</td>
</tr>
</tbody>
</table>

(Deficiency) surplus of revenue over expenses: $(84,941) $79,080
Net investment in tangible capital assets: 22,157 - -

NET ASSETS - END OF YEAR: $286,631 $206,214 $682,555 $1,175,400 $1,181,261

APPENDIX ROWING CANADA AVIRON 2019 ANNUAL REPORT
NOTES TO FINANCIAL STATEMENTS – YEAR ENDED MARCH 31, 2019

1. PURPOSE OF THE ASSOCIATION
Rowing Canada Aviron is the operating name of the Canadian Amateur Rowing Association – Association Canadienne d’Aviron Amateur (the “Association”) which is a not-for-profit organization incorporated under the Canada Not-for-profit Corporations Act. As a not-for-profit organization, the Association is exempt from the payment of income tax.

As a Registered Amateur Athletic Association it is authorized to issue receipts for tax purposes for the donations it receives.

The Association’s principal activity is the development of the sport of rowing in Canada and it is recognized by the Government of Canada and the Canadian Olympic Committee as the national governing body for the sport of rowing.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

BASIS OF PRESENTATION
The financial statements were prepared in accordance with Canadian accounting standards for not-for-profit organizations (“ASNIPO”). As a result these financial statements are in accordance with Canadian generally accepted accounting principles (“Canadian GAAP”).

REVENUE RECOGNITION
The Association follows the deferral method of accounting for contributions.

Restricted contributions are recognized as revenue in the year in which the related expenses are incurred. Donation revenue is accounted for when received. Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Pledges from donors are recorded when payment is received by the Association or the transfer of property is completed. Donations received for the acquisition of property or to support future operations are recorded as deferred amounts.

Membership fees are recognized as revenue in the period of membership eligibility.

INTERNALLY RESTRICTED NET ASSETS
Net assets that are internally restricted have been designated by the Association for specific uses. Internally restricted resources can be made available for other purposes.

CASH AND CASH EQUIVALENTS
Cash and cash equivalents consists of cash on hand and balances with banks.

TANGIBLE CAPITAL ASSETS
Purchased assets are stated at cost less accumulated amortization. Contributed assets are recorded at fair value at the date of contribution. Tangible capital assets are amortized over their estimated useful lives on a straight-line basis at the following rates:

<table>
<thead>
<tr>
<th>Asset Type</th>
<th>Amortization Period</th>
</tr>
</thead>
<tbody>
<tr>
<td>Adaptive equipment</td>
<td>3-5 years</td>
</tr>
<tr>
<td>Domestic equipment</td>
<td>3-5 years</td>
</tr>
<tr>
<td>Event registration system</td>
<td>3 years</td>
</tr>
<tr>
<td>Facility Improvements</td>
<td>10 years</td>
</tr>
<tr>
<td>Mechanical equipment</td>
<td>3-5 years</td>
</tr>
<tr>
<td>Motorboats and accessories</td>
<td>5 years</td>
</tr>
<tr>
<td>Office software and hardware</td>
<td>3 years</td>
</tr>
<tr>
<td>Rowing equipment</td>
<td>3-5 years</td>
</tr>
<tr>
<td>Trailers</td>
<td>10 years</td>
</tr>
<tr>
<td>Vehicles</td>
<td>5 years</td>
</tr>
</tbody>
</table>

FINANCIAL INSTRUMENTS
The Association’s financial instruments consist of cash and cash equivalents, accounts receivable and accounts payable and accrued charges. Financial instruments are recorded at fair value when acquired or issued. In subsequent periods, financial assets with actively traded markets are reported at fair value, with any unrealized gains and losses reported in income. All other financial instruments are reported at amortized cost, and tested for impairment at each reporting date. Transaction costs on the acquisition, sale, or issue of financial instruments are expensed when incurred.

MEASUREMENT UNCERTAINTY
The preparation of financial statements in conformity with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amount of assets and liabilities, disclosure of contingent assets and liabilities as at the date of the financial statements and the reported amounts of revenues and expenses during the period. Such estimates are periodically reviewed and any adjustments necessary are reported in earnings in the period in which they become known. Actual results could differ from these estimates.

(b) Liquidity risk
Liquidity risk is the risk that an entity will encounter difficulty in meeting obligations associated with financial liabilities. The Association is exposed to this risk mainly in respect of its receipt of funds from its funders, members and other related sources, and accounts payable and accrued charges.

(c) Market risk
Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises three types of risk: currency rate risk, interest rate risk and other price risk. The Association is mainly exposed to currency risk.

(d) Currency risk
Currency risk is the risk to the Association’s excess of revenue over expenses that arise from fluctuations of foreign exchange rates and the degree of volatility of these rates. The Association is exposed to foreign currency exchange risk on accounts payable held in foreign denominations. The Association does not use derivative instruments to reduce its exposure to foreign currency risk.

Unless otherwise noted, it is management’s opinion that the Association is not exposed to significant interest rate risk or other price risks arising from these financial instruments.

APPENDIX
4. ACCOUNTS RECEIVABLE

<table>
<thead>
<tr>
<th></th>
<th>2019</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>Accounts receivable</td>
<td>$218,827</td>
<td>$109,773</td>
</tr>
<tr>
<td>Allowance for doubtful accounts</td>
<td>$(8,120)</td>
<td>$(7,590)</td>
</tr>
<tr>
<td></td>
<td>$210,707</td>
<td>$102,183</td>
</tr>
</tbody>
</table>

5. TANGIBLE CAPITAL ASSETS

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Adaptive equipment</td>
<td>$111,173</td>
<td>$107,344</td>
<td>$3,829</td>
<td>$7,257</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Domestic equipment</td>
<td>94,618</td>
<td>51,153</td>
<td>43,465</td>
<td>46,411</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Event registration system</td>
<td>66,797</td>
<td>22,266</td>
<td>44,531</td>
<td>61,750</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Facility improvements</td>
<td>75,122</td>
<td>21,159</td>
<td>53,963</td>
<td>58,075</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Mechanical equipment</td>
<td>267,659</td>
<td>219,044</td>
<td>48,615</td>
<td>73,889</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Motorboats and accessories</td>
<td>126,397</td>
<td>115,668</td>
<td>10,729</td>
<td>6,696</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Office software and hardware</td>
<td>224,373</td>
<td>211,740</td>
<td>12,633</td>
<td>13,765</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Rowing equipment</td>
<td>255,037</td>
<td>252,348</td>
<td>2,689</td>
<td>2,689</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Trailers</td>
<td>78,242</td>
<td>45,166</td>
<td>33,076</td>
<td>41,063</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Vehicles</td>
<td>70,529</td>
<td>37,430</td>
<td>33,099</td>
<td>38,000</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>$1,369,947</td>
<td>$1,083,318</td>
<td>$286,629</td>
<td>$349,595</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

6. DEFERRED REVENUE

- Deferred revenue consists of the following amounts:

<table>
<thead>
<tr>
<th></th>
<th>2019</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>Deferred membership fees</td>
<td>$19,850</td>
<td>$27,825</td>
</tr>
<tr>
<td>Deferred contributions</td>
<td>253,708</td>
<td>195,072</td>
</tr>
<tr>
<td></td>
<td>$273,558</td>
<td>$222,897</td>
</tr>
</tbody>
</table>

- Deferred membership fees represent membership fees received in 2019 for fiscal 2020.
- Deferred contributions represent amounts received in 2019 relating to future bursaries and other externally restricted grants.

7. INTERNALLY RESTRICTED NET ASSETS

<table>
<thead>
<tr>
<th></th>
<th>Umpire’s Reserve</th>
<th>Sustainable Organization Reserve</th>
<th>2019</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>$</td>
<td>6,214</td>
<td>200,000</td>
<td>206,214</td>
<td>206,214</td>
</tr>
</tbody>
</table>

- The Umpire’s Reserve Fund relates to amounts contributed by the 2001 World Masters Rowing Regatta Organizing Committee to be used for the education and development of umpires within Canada.
- The Sustainable Organization Reserve Fund provides a source of funds in order to withstand unanticipated financial shortfalls.

8. CONTINGENT LIABILITY

- Contributions from Sport Canada are subject to periodic audit by Sport Canada. Contributions are refundable to Sport Canada to the extent that any expense has not complied with the agreed terms and conditions. Sport Canada may conduct audits up to 5 years after the end of a reporting period. The last Sport Canada audit conducted was prior to the period ended March 31, 2013.
9. TRUST FUNDS

Not included in the financial statements are the following funds which the Association administers and invests in the Bank of Montreal Dividend Fund. Amounts are disclosed at cost, with corresponding fair market values.

<table>
<thead>
<tr>
<th>Hanlan</th>
<th>Keller</th>
<th>Pearce</th>
<th>Guest</th>
<th>Seagram</th>
<th>Zasada</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>2019</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cost</td>
<td>$5,874</td>
<td>$15,811</td>
<td>$11,084</td>
<td>$26,968</td>
<td>$59,737</td>
<td></td>
</tr>
<tr>
<td>Market Value</td>
<td>9,324</td>
<td>23,802</td>
<td>17,756</td>
<td>39,411</td>
<td>90,293</td>
<td></td>
</tr>
<tr>
<td>2018</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cost</td>
<td>$5,828</td>
<td>$15,687</td>
<td>$10,898</td>
<td>$26,549</td>
<td>$58,782</td>
<td></td>
</tr>
<tr>
<td>Market Value</td>
<td>8,593</td>
<td>21,936</td>
<td>15,827</td>
<td>35,130</td>
<td>80,485</td>
<td></td>
</tr>
</tbody>
</table>

10. COMMITMENTS

The Association leases boats for a term of one or two years. Lease payments are made at the commencement of the lease year. Amounts paid for lease terms extending into the subsequent year end are included in the prepaid balance. At year end, the Association has lease prepayments of $nil (2018 - $46,116) to lease nil boats (2018 - 18 boats).

In September 2017, the Association entered into a contract with RegattaCentral to develop a new event registration software system. The contract consists of three Phases. At year end, the Association has outstanding commitments for Phase 3 totaling an estimated $25,000 ($19,500 USD.)

11. NSF ENHANCEMENT CONTRIBUTION AGREEMENT

During the year, the Association entered into a contribution agreement with the Canadian Olympic Committee to assist in building its fund raising capacity. The Canadian Olympic Committee has agreed to reimburse the Association for eligible expenditures to a maximum of $140,000. For the year ended March 31, 2019 the Association has included $96,245 (2018 - $127,827) in Canadian Olympic Committee revenue.

GOVERNANCE AND NATIONAL OPERATIONS - YEAR ENDED MARCH 31, 2019

<table>
<thead>
<tr>
<th>(Schedule 1)</th>
<th>2019</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>National office operations</td>
<td>$81,266</td>
<td>$81,263</td>
</tr>
<tr>
<td>National office salaries and benefits</td>
<td>283,064</td>
<td>275,798</td>
</tr>
<tr>
<td>Governance</td>
<td>98,867</td>
<td>103,313</td>
</tr>
<tr>
<td>International relations and domestic associations</td>
<td>3,393</td>
<td>6,375</td>
</tr>
<tr>
<td>Total</td>
<td>$59,737</td>
<td>$90,293</td>
</tr>
</tbody>
</table>

HIGH PERFORMANCE - YEAR ENDED MARCH 31, 2019

<table>
<thead>
<tr>
<th>(Schedule 2)</th>
<th>2019</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>Salaries and benefits</td>
<td>$1,746,676</td>
<td>$1,573,625</td>
</tr>
<tr>
<td>Coaches travel and related expenses</td>
<td>43,926</td>
<td>69,894</td>
</tr>
<tr>
<td>Events and camps</td>
<td>2,179,181</td>
<td>1,638,579</td>
</tr>
<tr>
<td>Equipment</td>
<td>231,261</td>
<td>249,977</td>
</tr>
<tr>
<td>National training centres</td>
<td>183,177</td>
<td>274,839</td>
</tr>
<tr>
<td>RCA athlete support</td>
<td>122,900</td>
<td>118,420</td>
</tr>
<tr>
<td>Equipment amortization</td>
<td>46,806</td>
<td>79,290</td>
</tr>
<tr>
<td>Sport science and medical</td>
<td>386,034</td>
<td>459,150</td>
</tr>
<tr>
<td>Para rowing</td>
<td>344,593</td>
<td>333,873</td>
</tr>
<tr>
<td>Total</td>
<td>$5,284,554</td>
<td>$4,797,647</td>
</tr>
</tbody>
</table>

DOMESTIC DEVELOPMENT - YEAR ENDED MARCH 31, 2019

<table>
<thead>
<tr>
<th>(Schedule 3)</th>
<th>2019</th>
<th>2018</th>
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</thead>
<tbody>
<tr>
<td>Coach education and development</td>
<td>$143,044</td>
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<td>Para rowing</td>
<td>17,476</td>
<td>13,709</td>
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<td>RCA regattas and events</td>
<td>134,503</td>
<td>203,587</td>
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<td>Sport development</td>
<td>142,208</td>
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<td>Umpires committee</td>
<td>33,491</td>
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<tr>
<td>Safety and events committee</td>
<td>6,394</td>
<td>8,441</td>
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<tr>
<td>Total</td>
<td>$477,076</td>
<td>$574,543</td>
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Thank you to our incredible community of supporters. Your support and generosity in 2019 contributes to RCA achieving our vision of Canada being a leading rowing nation.

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