

RCA PURPOSE

INSPIRE GROWTH AND EXCELLENCE

in Canada through the sport of rowing.

RCA VISION

CANADA IS A LEADING ROWING NATION

To be a leader and an exemplar of best practice in sport development as well as sustainable success on the international stage. To be seen as a nation that is pushing boundaries and challenging the status quo as we seek to grow and get better everyday.

TABLE OF CONTENTS

- 4 INTRODUCTION
- **6** TREASURER'S REPORT
- **8** 2018 ACTIVITY
- **10** 2018 RESULTS
- 20 2018 MEMBERSHIP DEMOGRAPHICS & NATIONAL ACTIVITY
- **30** IN RECOGNITION
- **32** BOARDS AND COMMITTEES
- 34 APPENDIX AUDITOR'S REPORT & FINANCIAL STATEMENTS
- 35 > INDEPENDENT AUDITOR'S REPORT
- **36** > FINANCIALS
- **46** THANK YOU



PRESIDENT AND CEO REPORT

This has been a year of change and a year of creating a foundation for future growth. We are committed to shifting the organization to more open processes and input from community as we make decisions that will impact the future of RCA. We have already seen some of the benefits and we are aware that change almost always creates additional demands for you, our members. We continue to work on creating a fundamentally more inclusive environment that allows members and participants to be a voice in this great organization.

We have brought new people on to our team and said goodbye, or at least au revoir, to some others. We are pleased to welcome Heather Holden to the RCA Board, knowing that she brings a wealth of governance and board level experience to RCA. We would like to thank Ian Gordon for his service as a Director. His depth of knowledge and wisdom will be missed but we know that he will continue to play an important role in other ways for our sport for many years to come. We would like to congratulate Judy Sutcliffe on her appointment to Chair of the National Umpires Committee and thank Tom Blacquiere, who she replaces, for his leadership and service. We also say good bye to Al Morrow after more than 25 years of continuous employment and service to RCA. There are few people that can be said to have had the impact and significance to our sport as Al. We wish him all the best in his future endeavors.

As we come to the end of our first year of moving forward on the Strategic Priorities presented at the Conference last January, we can reflect on all that has been achieved. Our intention was to maintain a focus on initiatives already underway as well as to put effort into some key foundational priorities. The implementation of our new Membership Model has captured a more accurate representation of participants of rowing in Canada. All Canadian rowers pay a low base fee to register for membership and then a seat fee for each event they enter at a sanctioned event. This 'pay as you row' approach assigns the cost to those who participate more in the sport. The RegattaCentral NextGeneration platform for sanctioned regattas was a source of consternation for our volunteers and staff alike. Thank you to the many volunteers who weathered through this process to push and insist on improvements to the system to meet the needs of Canadian clubs and regattas. It continues to be a work in progress.

Huge progress has been made in moving forward our HUB based NextGen strategy and we have many aspiring athletes benefiting from enhanced programming. We are coming to the end of our 18 month NTC Facilities Strategy Review and have recently announced the selection of North Cowichan as the future home for our National Team Programs for the next 20 years. Coaching and coach development were a big part of our focus in the Strategic Priorities. We have seen an enhanced approach to supporting the development of our full time and seasonal coaches through the introduction of assessment and mentorship. We are really excited about the progress that has been made in moving towards Every Coach Certified through the development of the new RCA Essentials online program. We know how important the promotion of our sport is to the growth of our member clubs. The launching of our new logo and branding was an exciting step forward. Creating a symbol that better reflects who we are and what we do will shift rowing, allowing it to be more relatable in the sport community. This work and the development of an enhanced online presence along with a new website is the start of our push to promote our athletes and our sport through Tokyo 2020 and beyond.

We have continued to get better at celebrating our heritage through recognizing our alumni. Building on the 1992 and 1968 Olympic reunion events last year we were able to celebrate the 2008 Olympic Team and members of the 1956 Gold Medal winning coxless four at the National Rowing Championships Awards Banquet. We are also pleased to see that

the Hall of Fame continues to grow in significance, and we look forward to announcing the class of 2019 to join those from 2018 inducted in January at the Conference last year.

It is hard to reflect on the last year without recognizing the tremendous success we have enjoyed on the international stage. Highlights include Trevor Jones in the U23 M1x and the U23 W8+ winning Gold in Poznan and all the performances of senior athletes at World Championships in Plovdiv. It was a privilege to watch Hillary Janssens and Caileigh Filmer take Gold, defeating the reigning World Champion W2- from New Zealand and we were all on our feet cheering home the W8+ as they took an unforgettable Silver medal. It is easy to forget that we had no Para athletes competing at the 2017 World Championships as we enjoyed outstanding performances from the 2018 Para team, with a special mention to Kyle Fredrickson and Andrew Todd winning a Gold medal and Jeremy Hall who raced to a Silver medal in the Men's PR2 Single.

One of the outstanding highlights of the year was the World Rowing Coastal Championships hosted in Sidney, Victoria on Vancouver Island BC. We can't say enough about the amount of effort that was required by the team on the ground to make this happen. A huge thanks goes out to everyone involved in making this happen - in less than a year they took the idea that we could host the World Coastal Championships and made it a reality. The loudest applause at the event banquet was not for the medalists or for representatives of FISA, it was, deservedly, for the leaders of the local organizing committee Brenda Taylor, Julien Bahain and Marla Weston.

This year we saw more schools enjoying a successful Canadian Secondary Schools Rowing Association Regatta. The 136th Royal Canadian Henley Regatta continues to set the benchmark for club regattas across the World. The National Rowing Championships significantly raised the bar on what can be achieved through the application of modern streaming technology.

Finally, we know that our clubs, our provincial associations and our national operations could not function without the immeasurable contribution of our volunteers. Like many National Sport Organizations, we operate a highly leveraged model, we have access to small amounts of funding and provide some staff resources, but it's volunteers that make things happen on the ground. We would like to recognize and continue to celebrate the contribution of every coach, official, umpire and committee member in giving up their time to make our sport what it is today.

Carol Purcer • President

Terry Dillon • CEO

The audited financial statements for the Canadian Amateur Rowing Association for the year ended March 31, 2018 were provided to the RCA membership for review and approval at the Annual Meeting, September 20th, 2018. The approved audited financial statements can be found in the Appendix of the 2018 RCA Annual Report.

The following is a summary of the results:

- 1. Our surplus for the year from operations is \$55,613. Factors contributing to this result are as follows:
 - Our membership fees were more than budget by \$40,000.
 - The Governance and National operations cost were down by \$15,000 from savings on rent and
- 2. We incurred \$128,607 expensed to Communication, Marketing and Initiative cost that was reimbursed through our National Sport Federation Enhancement Contribution Program. This program will end in fiscal 2019.
- 3. The cash resources at the end of the fiscal year were \$1,115,953, this is a result of receiving all funds from our support partners by the end of the year. Our prepaids and accounts payable are higher than last year as it reflects cost incurred for World Cup and Championships all of which are post March 31, 2018 events.

The net surplus for the year was \$79,120 after inclusion of the gain on disposal of assets of \$23,507.

The year again reflects the hard work of our staff and leadership to manage the operations in a cost-efficient manner to achieve a minor surplus.

Respectfully Submitted

Thomas B. Hawker, Treasurer Rowing Canada Aviron



HIGH PERFORMANCE

- The Municipality of North Cowichan, British Columbia was selected as the future home of the RCA National Training Centre (post 2020 Tokyo), following an extensive review and a request for proposal process.
- Canadian crews successfully met RCA's high performance program targets with multiple podium performances at: the TransTasman Regatta (Under 21); FISU World University Rowing Championships; World Rowing Under 23 Championships; World Rowing Cups (1&3); and World Rowing Championships. With GOLD medal performances in the Senior Women's Pair, Men's Para Rowing 3 (PR3) Pair, Women's U23 Eight and the Men's U23 Single.
- In 2018 we saw the NextGen strategy operationalized through the hiring of NextGen coaches at each of the 5 NextGen HUBs launched in 2018. Careful attention was focused on building relationships within each of the five communities linked to HUBs in an effort to: identify new talent; provide enhanced training opportunities for athletes meeting standards on the HP Pathway; and support the HUB's performance outcomes.
- In the area of HP Coach development, the focus was on building out and implementing coach assessment tools based on NCCP core competencies that are delivered within the HP Senior Program and utilized within the NextGen event-based programs. The process includes building of a personal development plan for continued learning for those coaches.

SPORT DEVELOPMENT

- The Every Coach Certified initiative is well-underway with the creation of the new RCA Essentials Coach online program that will be piloted in 2019. Additionally, the Learn to Row Coach Workshop is under development to become a one-day workshop.
- Procedures and systems to support the new membership model that took effect April 1st 2018 are under review to ensure improved delivery in 2019.
- The Rules of Racing Working Group completed their review of the Rules of Racing that were subsequently approved by the members at the Semi-Annual Meeting in Toronto in January 2018 for implementation in the 2018 racing season.

ORGANIZATIONAL SUSTAINABILIT

- In 2018 RCA launched a new brand in an effort to engage and welcome more people into
 our sport, maintain our presence on the world stage and ensure the entire Canadian rowing
 community feels connected. The new brand should also enable us to grow and sustain our
 sport through the creation of marketing campaigns and the development of new partnerships
 and corporate sponsorships.
- Enhanced communications were a focus in 2018, resulting in increased social media presence, the offering of a new monthly newsletter and more announcements and bulletins to ensure the entire Canadian rowing community is informed. The launch of the new website in 2019 will further enhance our communications and engagement capabilities.
- Engaging with our Alumni and supporters remained a top priority in 2018. The outstanding achievements of our community of alumni and supporters were recognized and celebrated at a number of Alumni events across the country and with Canadian Hall of Fame inductions.
- The 2018 RCA NextGen campaign aimed to build on the success of the inaugural campaign in 2017. The 2018 RCA NextGen campaign was a success, raising in total over \$68,000 for over 100 athletes, as well as increasing our donor database by 180%.

WORLD CUP AND WORLD CHAMPIONSHIPS

Gavirate International

Para-Rowing Regatta



PR3 M2-

Andrew Todd Kyle Fredrickson



PR2 M1X **BRONZE**

Jeremy Hall

PR1 W1X • 4TH Tracy Van Asseldonk

BRONZE • PR2 M1X

COACH John Wetzstein

World Rowing Cup I Serbia, BEL

W2-

Hillary Janssens Caileigh Filmer



LW1X **SILVER**

Ellen Gleadow

LM2X • 4TH Patrick Keane Maxwell Lattimer

LW2X • 7TH Jill Moffatt Jennifer Casson

W1X • 9TH Carling Zeeman

M1X • 13TH Matt Buie

M4- • 19TH

Mackenzie Copp Alexander Malowany David de Groot Kai Langerfeld

COACHES

Dave Thompson Dick Tonks Jeremy Ivey

World Rowing Cup III Lucerne, SUI



W2-**SILVER**

Hillary Janssens Caileigh Filmer



W2X SILVER

Andrea Proske Gabrielle Smith



W8+ SILVER

Rebecca Zimmerman Christine Roper Susanne Grainger Nicole Hare Lisa Roman Avalon Wasteneys Sydney Payne Karen Lefsrud Kristen Kit (Coxswain)



W1X **BRONZE**

Carling Zeeman

LM2X • 4TH Patrick Keane Maxwell Lattimer

LW2X • 5TH Jill Moffatt Jennifer Casson

LW2X • 6TH Ellen Gleadow Katherine Haber

M8+ • 5TH Matt Buie

Mackenzie Copp David de Groot Kai Langerfeld Benjamin de Wit Jakub Buczek Martin Barakso Cody Bailey Jane Gumley (Coxswain)

W4- • 7TH

Jennifer Martins Jessie Loutit, Colleen Nesbitt Kasia Gruchalla-Wesierski

COACHES

Dave Thompson Dick Tonks Phil Marshall Michelle Darvill Jeremy Ivey



SILVER • W8+

WORLD ROWING CHAMPIONSHIPS

Plovdiv, BUL



W2-GOLD

Hillary Janssens Caileigh Filmer



PR3 M2-

Andrew Todd Kyle Fredrickson



PR2 M1X SILVER

Jeremy Hall



W8+ SILVER

Rebecca Zimmerman Christine Roper Susanne Grainger Jennifer Martins Lisa Roman Madison Mailey Sydney Payne Stephanie Grauer Kristen Kit (Coxswain)

M2- • 4TH

Taylor Perry Mackenzie Copp

PR3 MIXED 4+ • 4TH

Andrew Todd Kyle Fredrickson Victoria Nolan Bayleigh Hooper Laura Court (Coxswain)

LM1X • 4TH

Aaron Lattimer

LW1X • 5TH

Jill Moffatt

W2X • 6TH Andrea Proske

Gabrielle Smith

PR1 W1X • 6TH

Tracy Van Asseldonk

M8+ • 8TH
Conlin McCabe
Kai Langerfeld
David De Groot
Martin Barakso
Ben de Wit
Tim Schrijver
Matt Buie
Jakub Buczek
Jane Gumley (Coxswain)

W1X • 9TH Carling Zeeman

LW2X • 9TH

Jill Moffatt Jennifer Casson

W4- • 13TH

Jessie Loutit Karen Lefsrud Kendra Wells Larissa Werbecki

LM2X • 15TH

Patrick Keane Maxwell Lattimer

COACHES

John Wetzstein
Dave Thompson
Dick Tonks
Phil Marshall
Michelle Darvill
Leslie Thompson-Willie
Jeremy Ivey

WORLD ROWING U23 CHAMPIONSHIPS

Poznan, POL



M1X GOLD

Trevor Jones



W8+

Isabel Ruby-Hill
Ivy Elling-Quaintance
Kendra Wells
Madison Mailey
Morgan Rosts
Avalon Wasteneys
Stephanie Grauer
Sydney Payne
Laura Court (Coxswain)

W4X • 5TH

Hayley Chase Grace VandenBroek Marilou Duvernay-Tardif Louise Munro

M8+ • 5TH

Nicholas Tavares Luke Gadsdon Travis Gronsdahl Alexander Bebb Gavin Stone Daniel de Groot Elliot Rogers Brett Vilk Skylar Presch (coxswain)

W2- • 10TH Larissa Werbicki

Larissa Werbicki Mckenna Simpson

M4- • 12TH

Liam Keane Brendan Wall Matthew (Clark) Schultz Sean van Gessel

LM2X • 13TH

Alexander Bernst Vlad Tyminskyi

M4X • 13TH

Nicholas Everett Charles Alexander Mathew Szymanowski Lucien Brodeur

COACHES

Terry Paul Michelle Darvill Lesley Thompson Willie Amanda Schweinbenz Aalbert Van Schothorst Dane Lawson

GOLD • M1X



WORLD UNIVERSITY ROWING CHAMPIONSHIPS

TRANS-TASMAN U21 REGATTA

CANAMMEX

Shanghai, CHN

W2X **SILVER**

Yara Ensminger Kristina Walker



W8+ SILVER

Claire Anne Brillon Cassidy Deane Lucy Vincent-Smith Courtney Kruschel Savannah Sami-Bacon Marilyse Dubois D'Arcy Arends Mikayla Arends Tina Yu (Coxswain)

M4- • 4TH

Tyler Adams Hunter Amesbury Eric Arscott Ryan Clegg

LW2X • 9TH

Myriam Okuda-Rayfuse Alanna Fogarty

COACHES

Rick Crawley Aalbert Van Schothorst Mark Williams

Karapiro, NZ

W2-, W4-, W8+, W4X, W1X, W2X, LW2X

Piper Battersby Alexandra Birkenshaw (Coxswain) Katelyn Bouthillette Katie Clark Sarah Craven Marilou Duvernay-Tardif Antonia Frappell Brenna Randall Kyra Urabe Myriam Okuda-Rayfus Alanna Fogarts

LM2X

Spencer Kielar Thomas Markewich

COACHES

Greg Szybka Amanda Schweinbenz

Racice, CZE

W2- • 5TH

Maya Meschkuleit Amanda Caromicoli

W4X • 6TH

Lucy Black Emma Dockray Claire Ellison Anna Burnotte

M4+ • 7TH

Mitchell Rodgers Alexander Jastremski Karl Hare Neil Kennedy Eden Cooper-Squires (Coxswain)

WORLD ROWING JUNIOR CHAMPIONSHIPS

W1X • 8TH

Grace VandenBroek

M1X • 13TH

John (Jack) Walkey

COACHES

Laryssa Biesenthal Carol Love Pat Cody

MULTIPLE BOATS MEN

Mexico City, Mexico

Nolan Biscaro Julian Black

Darius Chan Stephen Harris Ian Holmquist Joshua Kemper Benett Layton Jason MacDonald Quinten Schmidt William Simpson Spencer Thomas Stuart Velestuk Aaron Qui (Coxswain)

MULTIPLE BOATS WOMEN

Lauryn Bench Katherine Breen Jordan Isnor Lauren Kelly Peyton Learn Tess Mackay-Pettyjohn Danae McCulloch Hailey Mercuri Marissa Murray Bridget O'Kelly Danica Vangsgaard Riley O'Neill (Coxswain)

COACHES Chantelle Hanley Tracy Brown Horacio Tendilla Simon Bouchard-Robert



RCA NATIONAL ROWING CHAMPIONSHIPS

National Champions crowned at the RCA National Rowing Championships in Burnaby BC

The 2018 RCA National Rowing Championships and Canada Cup hosted by Rowing BC, wrapped up at Burnaby Lake with 300 athletes competing from across Canada. The regatta was held from Thursday, November 8th until Sunday, November 11th.

In addition to the National Rowing Championships and Canada Cup, RCA celebrated the 10th anniversary of the 2008 Olympic Rowing team. The Athlete Awards Banquet took place on Sunday, November 11th, 2018, at the Hilton Vancouver Metrotown, celebrating top performers at the National Rowing Championships.

RCA NRC PROVINCIAL POINTS CHALLENGE EFFICIENCY AWARD

ONTARIO

RCA NRC PROVINCIAL POINTS CHALLENGE GRAND CHAMPION AWARD ONTARIO

JUNIOR WOMEN'S SINGLE SCULLS

Grace VandenBroek (Ontario) • GOLD Anna Burnotte (Quebec) • SILVER Claire Ellison (Nova Scotia) • BRONZE

UNDER-23 WOMEN'S SINGLE SCULLS

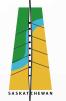
Louise Munro (Ontario) • GOLD Grace VandenBroek (Ontario) • SILVER Marilou Duvernay Tardif (Quebec) • BRONZE

WOMEN'S SINGLE SCULLS

Carling Zeeman (Ontario) • GOLD Andrea Proske (British Columbia) • SILVER Louise Munro (Ontario) • BRONZE









UNDER-23 LIGHTWEIGHT WOMEN'S SINGLE SCULLS

Renee Lafreniere (British Columbia) • GOLD Julia Lindsay (British Columbia) • SILVER Kyra Urabe (Ontario) • BRONZE

LIGHTWEIGHT WOMEN'S SINGLE SCULLS

Jill Moffatt (Ontario) • GOLD
Jaclyn Stelmaszyk (Ontario) • SILVER
Ellen Gleadow (British Columbia) • BRONZE

PARA ROWING 1 - WOMEN'S SINGLE SCULLS

Tracy Van Asseldonk (British Columbia) • GOLD

PARA ROWING 3 - WOMEN'S SINGLE SCULLS
Bayleigh Hooper (Ontario) • GOLD

JUNIOR MEN'S SINGLE SCULLS

Jack Walkey (British Columbia) • GOLD Stephen Harris (Ontario) • SILVER Andrew Hubbard (Alberta) • BRONZE

UNDER-23 MEN'S SINGLE SCULLS

Gavin Stone (Ontario) • GOLD

Nicolas Everett (Ontario) • SILVER

Luke Brodeur (Ontario) • BRONZE

MEN'S SINGLE SCULLS

Matthew Buie (Ontario) • GOLD Gavin Stone (Ontario) • SILVER Andrew Stewart-Jones (Quebec) • BRONZE

UNDER-23 LIGHTWEIGHT MEN'S SINGLE SCULLS

Patrick Keane (British Columbia) • GOLD Alex Bernst (Ontario) • SILVER Spencer Kielar (Ontario) • BRONZE













LIGHTWEIGHT MEN'S SINGLE SCULLS

Maxwell Lattimer (British Columbia) • GOLD Josh King (Ontario) • SILVER Taylor Hardy (British Columbia) • BRONZE

PARA ROWING 3 - MEN'S SINGLE SCULLS

Andrew Todd (Ontario) • GOLD Kyle Fredrickson (Ontario) • SILVER

PARA ROWING 2 - MEN'S SINGLE SCULLS

Jeremy Hall (Alberta) • GOLD

JUNIOR WOMEN'S PAIR

Maya Meschkuliet (Ontario) and Katherine Breen (Ontario) • GOLD

Danica Vangsgaard (British Columbia) and Hana Anderson (Delta) • SILVER

Morgan Poot (Don Rowing Club) and Rebecca Olvet (Don Rowing Club) • BRONZE

UNDER-23 WOMEN'S PAIR

Caileigh Filmer (British Columbia) and Avalon Wasteneys (BC) • GOLD

Ivy Elling Quaintance (British Columbia) and Lisa Gutfleish (British Columbia) • SILVER

Claire Brillion (British Columbia) and Paula Cameron (British Columbia) • BRONZE

WOMEN'S PAIR

Caileigh Filmer (British Columbia) and Avalon Wasteneys (British Columbia) • GOLD

Hillary Janssens (British Columbia) and Nicole Hare (Alberta) • SILVER

Kirstin Bauder (Ontario) and Lisa Roman (British Columbia) • **BRONZE**

JUNIOR MEN'S PAIR

Andrew Barry (Ontario) and Christian McAlpine (Ontario) • GOLD

Noel Balsor (Nova Scotia) and Emerson Crick (Nova Scotia • SILVER

Sebastien Smith (St. George's) and Julian Black (St. Georges) • **BRONZE**

UNDER-23 MEN'S PAIR

Peter Lancashire (Brentwood) and Stephen Rosts (Brentwood) • GOLD

Ryan Clegg (Alberta) and Curtis Ames (Alberta) • SILVER

Brendan Wall (British Columbia) and Matthew Schultz (British Columbia)

MEN'S PAIR

Kai Langerfeld (British Columbia) and Conlin McCabe (Ontario) • GOLD

Taylor Perry (Ontario) and Mackenzie Copp (Ontario) • SILVER

Cody Bailey (Nova Scotia) and Jakob Buczek (British Columbia) • **BRONZE** Guelph 72 points - 3rd

CANADIAN UNIVERSITY ROWING CHAMPIONSHIPS

The Canadian University Rowing Association (CURA), alongside Brock University, hosted the Canadian University Rowing Championships (CURC) held in St. Catharines, ON November 3rd to 4th. Nineteen universities from across the country took part in this year's championships.

UVIC 82 points - 3rd

WOMEN'S POINT TOTAL	MEN'S POINT TOTAL
UBC 121 points - 1st	UBC 100 points - 1st
UVIC 105 points - 2nd	Western 86 points - 2nd

The University of British Columbia women's and men's team both won this year's point total, capturing the 2018 CURA banners.

Female Rower of the Year - Laura Court (Brock)

Male Rower of the Year - Alex Bernst (Queen's)

Mike Pearce (UBC), Craig Pond (UBC) and Mike Alcorn (Guelph) were named Men's and Women's Coaches of the Year. Peter Somerwil (Brock) was presented the President's Award.

129 RCA MEMBER ORGANIZATIONS IN 2018

3 organizations became members of RCA in 2018:

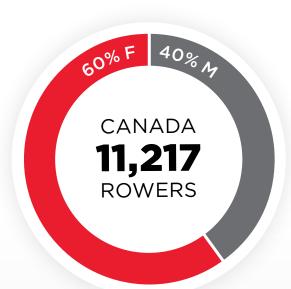
- Lillooet Rowing Club
- Alumni Blue Rowing Club
- Aviron Knowlton

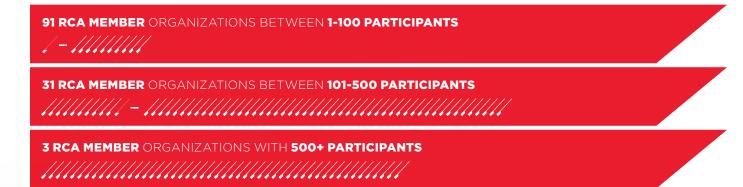
1 organization became a probationary member of RCA in 2018:

• Royal Military College

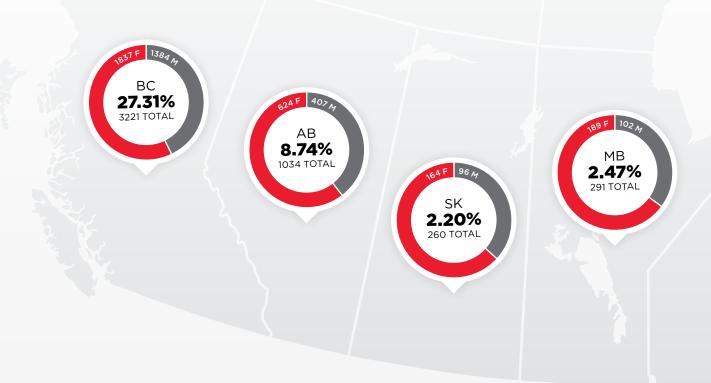
11,217 rowers registered for programs from April 1st, 2017-March 31st, 2018.

118 para rowers nationwide.









DATA SET 1. Number of Registered Participants from April 1st, 2017-March 31st, 2018 by province. Many individuals registered with more than one organization throughout this time period. Accordingly, the following organization numbers contain duplicate participants. (Eg. If an individual rowed in AB and BC, they are counted in both provincial breakdowns)

NL 2.15% 254 TOTAL 2.15% 254 T

ORGANIZATIONS WITH 1-100 PARTICIPANTS

DATA SET 2. Number of Registered Participants at RCA Member Organizations with 1-100 Participants from April 1st, 2017-March 31st, 2018. Some individuals registered with more than one organization during this time period. Accordingly, the following organization numbers may contain duplicate participants. (Eg. If an individual rowed at Alumni Blue Boat Club and Antigonish Rowing Club they are counted in both club breakdowns).

CENTRAL ALBERTA ROWING	M = 8	F = 11	TOTAL = 19	
COLD LAKE ROWING CLUB	M = 4	F = 8	TOTAL = 12	
LAKELAND ROWING CLUB	M = 15	F = 40	TOTAL = 55	
LEDUC BOAT CLUB	M = 3	F = 6	TOTAL = 9	
UNIVERSITY OF ALBERTA ROWING	M = 17	F = 14	TOTAL = 31	
UNIVERSITY OF CALGARY ROWING CLUB	M = 20	F = 33	TOTAL = 53	
AVIRON KNOWLTON / KNOWLTON ROWING	M = 13	F = 13	TOTAL = 26	
AVIRON LACHINE (CLUB D'AVIRON LACHINE)	M = 39	F = 23	TOTAL = 62	
CLUB D'AVIRON DE L'UNIVERSITÉ DE MONTRÉAL	M = 13	F = 19	TOTAL = 32	
CLUB D'AVIRON D'ALMA	M = 28	F = 31	TOTAL = 59	
CLUB D'AVIRON DE BOUCHERVILLE	M = 38	F = 43	TOTAL = 81	
CLUB D'AVIRON DE LA CAPITALE	M = 9	F = 17	TOTAL = 26	
CLUB D'AVIRON DE LAVAL	M = 30	F = 35	TOTAL = 65	
CLUB D'AVIRON DE SHERBROOKE	M = 30	F = 28	TOTAL = 58	
CLUB D'AVIRON TERREBONNE-GPAT	M = 41	F = 39	TOTAL = 80	
CLUB D'AVIRON WATERLOO	M = 7	F = 5	TOTAL = 12	
MCGILL UNIVERSITY ROWING	M = 47	F = 52	TOTAL = 99	
KENORA ROWING CLUB	M = 19	F = 41	TOTAL = 60	
PINAWA SAILING AND ROWING CLUB	M = 14	F = 19	TOTAL = 33	
PRAIRIE FIRE ROWING CLUB INC.	M = 1	F = 6	TOTAL = 7	
ANTIGONISH ROWING CLUB	M = 20	F = 54	TOTAL = 74	
LYC ROWING	M = 6	F = 24	TOTAL = 30	
NORTH STAR ROWING CLUB	M = 33	F = 34	TOTAL = 67	

BURNABY LAKE ROWING CLUB	M = 29	F = 59	TOTAL = 88
CLAREMONT SPORTS INSTITUTE ROWING ACADEMY	M = 24	F = 17	TOTAL = 41
FALSE CREEK ROWING CLUB	M = 26	F = 38	TOTAL = 64
FORT LANGLEY COMMUNITY ROWING CLUB	M = 9	F = 57	TOTAL = 66
FORT LANGLEY YOUTH ROWING SOCIETY	M = 20	F = 28	TOTAL = 48
FRASER VALLEY ROWING CLUB	M = 6	F = 7	TOTAL = 13
INLET ROWING CLUB (PORT MOODY, B.C.)	M = 24	F = 47	TOTAL = 71
KAMLOOPS ROWING CLUB	M = 4	F = 7	TOTAL = 11
KELOWNA ROWING CLUB	M = 15	F = 27	TOTAL = 42
LAKE WINDERMERE ROWING CLUB	M = 2	F = 7	TOTAL = 9
NANAIMO ROWING CLUB	M = 38	F = 50	TOTAL = 88
NELSON ROWING CLUB	M = 14	F = 25	TOTAL = 39
NICOMEKL ROWING CLUB	M = 20	F = 74	TOTAL = 94
ROCKIES ROWING CLUB	M = 7	F = 15	TOTAL = 22
SALISH SEA COASTAL ROWING CLUB	M = 4	F = 4	TOTAL = 8
SALT SPRING ISLAND ROWING CLUB	M = 12	F = 24	TOTAL = 36
SHAWNIGAN LAKE ROWING CLUB	M = 26	F = 50	TOTAL = 76
SHUSWAP ROWING AND PADDLING CLUB	M = 4	F = 10	TOTAL = 14
SIMON FRASER UNIVERSITY ROWING CLUB	M = 10	F = 31	TOTAL = 41
SOUTH CARIBOO ROWING CLUB	M = 5	F = 6	TOTAL = 11
ST. MICHAELS UNIVERSITY SCHOOL	M = 20	F = 20	TOTAL = 40
ST.GEORGES SCHOOL	M = 100	F = 0	TOTAL = 100
UNIVERSITY OF BRITISH COLUMBIA ROWING	M = 41	F = 48	TOTAL = 89

UNIVERSITY OF THE FRASER VALLEY ROWING	M = 13	F = 16	TOTAL = 29	
VANCOUVER COLLEGE ROWING	M = 62	F = 0	TOTAL = 62	
VERNON ROWING & DRAGON BOAT CLUB	M = 27	F = 57	TOTAL = 84	
WHISTLER ROWING CLUB	M = 1	F = 4	TOTAL = 5	
FREDERICTON ROWING CLUB INC.	M = 27	F = 65	TOTAL = 92	
ST.JOHN'S ROWING CLUB	M = 32	F = 44	TOTAL = 76	
ROWING PEI	M = 23	F = 52	TOTAL = 75	
ALUMNI BLUE BOAT CLUB	M = 10	F = 0	TOTAL = 10	
BRANKSOME HALL ROWING	M = 0	F = 61	TOTAL = 61	
BROCKVILLE ROWING CLUB	M = 11	F = 6	TOTAL = 17	
BURNSTOWN ROWING CLUB	M = 13	F = 27	TOTAL = 40	
COLLINGWOOD ROWING CLUB	M = 4	F = 25	TOTAL = 29	
GEORGIAN BAY ROWING CLUB	M = 6	F = 7	TOTAL = 13	
HALDIMAND GRAND RIVER ROWING CLUB	M = 5	F = 31	TOTAL = 36	
HATCHETS TRAINING CENTRE	M = 3	F = 2	TOTAL = 5	
HAVERGAL ROWING CLUB	M = 0	F = 1	TOTAL = 1	
ISLAND LAKE ROWING CLUB	M = 42	F = 51	TOTAL = 93	
KITCHENER WATERLOO ROWING CLUB	M = 14	F = 20	TOTAL = 34	
LASALLE ROWING CLUB	M = 16	F = 35	TOTAL = 51	
LONDON ROWING CLUB	M = 39	F = 53	TOTAL = 92	
MUSKOKA ROWING CLUB	M = 6	F = 39	TOTAL = 45	
NIAGARA FALLS ROWING CLUB	M = 30	F = 50	TOTAL = 80	
NIAGARA ROWING SCHOOL	M = 1	F = 0	TOTAL = 1	

NORTH BAY ROWING CLUB	M = 6	F = 18	TOTAL = 24	
NOTRE DAME ROWING CLUB	M = 26	F = 42	TOTAL = 68	
ONTARIO ADVENTURE ROWING (SPECIAL ASSOCIATION)	M = 12	F = 19	TOTAL = 31	
ORILLIA ROWING CLUB	M = 14	F = 32	TOTAL = 46	
OTTAWA NEW EDINBURGH CLUB	M = 12	F = 20	TOTAL = 32	
QUEEN'S UNIVERSITY ROWING	M = 21	F = 8	TOTAL = 29	
QUINTE ROWING CLUB	M = 19	F = 33	TOTAL = 52	
RIDLEY COLLEGE ROWING CLUB	M = 47	F = 29	TOTAL = 76	
RIDLEY GRADUATE BOAT CLUB	M = 27	F = 29	TOTAL = 56	
SEVERN RIVER ROWING CLUB	M = 5	F = 6	TOTAL = 11	
ST. LAWRENCE ROWING CLUB	M = 7	F = 17	TOTAL = 24	
THUNDER BAY ROWING CLUB	M = 23	F = 33	TOTAL = 56	
TILLSONBURG ROWING CLUB	M = 10	F = 15	TOTAL = 25	
TORONTO SCULLING CLUB	M = 4	F = 7	TOTAL = 11	
UNIVERSITY OF TORONTO ROWING	M = 28	F = 27	TOTAL = 55	
UNIVERSITY OF WESTERN ONTARIO BOAT CLUB	M = 16	F = 16	TOTAL = 32	
UPPER CANADA COLLEGE ROWING	M = 46	F = 0	TOTAL = 46	
UPPER CANADA ROWING CLUB	M = 6	F = 6	TOTAL = 12	
WELLINGTON SCULLING CLUB	M = 2	F = 12	TOTAL = 14	
WESTERN ROWING CLUB	M = 21	F = 27	TOTAL = 48	
LLOYDMINSTER ROWING CLUB	M = 4	F = 11	TOTAL = 15	
PRINCE ALBERT DRIFTERS ROWING CLUB	M = 7	F = 12	TOTAL = 19	

ORGANIZATIONS WITH 101-500 PARTICIPANTS

DATA SET 3. Numbers of Registered Participants at RCA Member Organizations with 101-500 Participants from April 1st, 2017-March 31st, 2018. Some individuals registered with more than one organization during this time period. Accordingly, the following organization numbers may contain duplicate participants. (Eg. If an individual rowed at Argonaut Rowing Club and Club d'aviron Lachine they are counted in both club breakdowns)

CALGARY ROWING CLUB	M = 160	F = 286	TOTAL = 446
EDMONTON ROWING CLUB	M = 194	F = 252	TOTAL = 446
CLUB D'AVIRON DE MONTRéAL (MONTREAL ROWING CLUB)	M = 73	F = 65	TOTAL = 138
WINNIPEG ROWING CLUB	M = 68	F = 124	TOTAL = 192
HALIFAX ROWING CLUB	M = 85	F = 215	TOTAL = 300
MIC MAC AMATEUR AQUATIC CLUB	M = 77	F = 119	TOTAL = 196
BRENTWOOD COLLEGE SCHOOL	M = 61	F = 44	TOTAL = 105
DEEP COVE ROWING CLUB	M = 36	F = 71	TOTAL = 107
DELTA DEAS ROWING CLUB	M = 53	F = 103	TOTAL = 156
GORGE NARROWS ROWING CLUB	M = 74	F = 150	TOTAL = 224
GREATER VICTORIA YOUTH ROWING SOCIETY (GVYRS)	M = 187	F = 210	TOTAL = 397
MAPLE BAY ROWING CLUB	M = 44	F = 68	TOTAL = 112
THUNDER ROWING CREW	M = 65	F = 42	TOTAL = 107
UNIVERSITY OF VICTORIA ROWING CLUB	M = 63	F = 67	TOTAL = 130

VANCOUVER ROWING CLUB	M = 168	F = 226	TOTAL = 394
KENNEBECASIS ROWING CLUB	M = 65	F = 76	TOTAL = 141
LABRADOR WEST ROWING CLUB	M = 15	F = 96	TOTAL = 111
ARGONAUT ROWING CLUB	M = 157	F = 187	TOTAL = 344
BARRIE ROWING CLUB	M = 55	F = 97	TOTAL = 152
CAMBRIDGE ROWING CLUB	M = 36	F = 70	TOTAL = 106
DON ROWING CLUB	M = 151	F = 175	TOTAL = 326
DURHAM ROWING CLUB	M = 50	F = 85	TOTAL = 135
GUELPH ROWING CLUB	M = 68	F = 114	TOTAL = 182
HANLAN BOAT CLUB	M = 118	F = 131	TOTAL = 249
KINGSTON ROWING CLUB	M = 54	F = 94	TOTAL = 148
LEANDER BOAT CLUB	M = 86	F = 82	TOTAL = 168
PETERBOROUGH ROWING CLUB	M = 106	F = 166	TOTAL = 272
SOUTH NIAGARA ROWING CLUB	M = 102	F = 144	TOTAL = 246
SUDBURY ROWING CLUB	M = 34	F = 72	TOTAL = 106
REGINA ROWING CLUB	M = 38	F = 67	TOTAL = 105
SASKATOON ROWING CLUB	M = 49	F = 74	TOTAL = 123

ROWING CANADA AVIRON 2018 ANNUAL REPORT

ORGANIZATIONS WITH 500+ PARTICIPANTS

DATA SET 4. Number of Registered Participants at RCA Member Organizations with 500+ Participants from April 1st, 2017-March 31st, 2018. Some individuals registered with more than one organization during this time period. Accordingly, the following organization numbers may contain duplicate participants (Eg. If an individual rowed at Calgary Rowing Club and Edmonton Rowing Club they are counted in both club breakdowns)

VICTORIA CITY ROWING CLUB	M = 243	F = 321	TOTAL = 564
OTTAWA ROWING CLUB	M = 219	F = 343	TOTAL = 562
ST. CATHARINES ROWING CLUB	M = 347	F = 580	TOTAL = 927

SANCTIONED REGATTAS

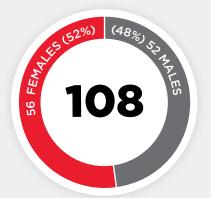


5 SANCTIONED TOURS

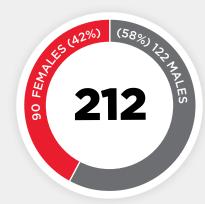
TOOK PLACE BETWEEN APRIL 1ST, 2018 AND DECEMBER 31ST, 2018.

5 COME AND TRY EVENTS WERE DELIVERED IN 2018





ASSISTANT/
ASSOCIATE
UMPIRES
UMPIRES



4 CANADIAN FISA UMPIRES WERE SELECTED TO FISA JURIES DURING THE 2018 REGATTA SEASON:

Charles Hauss - World Cup III, Lucerne, Switzerland
Ge-an Van Rossum (Rijniersce) - U23 Championships, Poznan, Poland
William Donegan - World Rowing Championships Plovdiv, Bulgaria
Debbie Wood - World Coastal Championships, Sidney, British Columbia

15 NATIONAL UMPIRES ACTED IN THE ROLE OF

A NATIONAL TECHNICAL OFFICIAL AT THE WORLD ROWING COASTAL CHAMPIONSHIPS HELD IN SIDNEY, BC

673 ACTIVE COACHES



303 FEMALES = 45%

370 MALES = 55%

THE 2018 RCA NEXTGEN CAMPAIGN RAISED OVER

\$68,000

IN DONATIONS FOR OVER 100 ATHLETES.

2018 Alumni Events:

Toronto, Ontario - January 27

Toronto, Ontario - September 27

Sidney, British Columbia - October 13 World Rowing Coastal Championships

Burnaby, British Columbia – November 10 National Rowing Championships

2018 HALL OF FAME INDUCTEES

ATHLETE CATEGORY:

Joe Wright Senior

Joseph George Harris "Joe" Wright Junior

BUILDER CATEGORY:

Jack Nicholson

Fred "Frits" Loek

ATHLETE CATEGORY (CREWS):

1956 Men's' Coxless Four

Donald Arnold; Archibald MacKinnon; Walter D'Hondt; Lorne Loomer

Women's Coxless Pair

Marion Elizabeth "Betty" Craig; Tricia Smith

1993-1996 Women's Lightweight Double Scull

Colleen Miller and Wendy Wiebe

AWARDS



Long Service Award - 15 Years Katie O'Connell

Kennebecasis Rowing Club



Long Service Award - 15 years

Philippe Colas

Club d'aviron de Montréal, Association québécoise d'aviron



Long Service Award - 20 Years

Charles Hauss

Club d'aviron de Lachine



Long Service Award - 30 Years

Lee Narraway

Burnstown Rowing Club



Long Service Award - 35 Years

Nancy Storrs

Ridley Graduate Boat Club



Long Service Award - 35 Years

Al Shynal

St.Catharines Rowing Club



Long Service Award - 35 Years

Kathy Boyes

St. Catharines Rowing Club



Long Service Award - 35 Years

Mike Walker

Ottawa Rowing Club



Long Service Award - 35 Years

Doug Kerr

St.Catharines Rowing Club



Long Service Award - 40 Years

Walter Benko Don Rowing Club



Long Service Award - 40 Years

Ann Haver

Saskatoon Rowing Club



Long Service Award - 45 Years

Robert (Bob) Haver

Saskatoon Rowing Club/Saskatchewan Rowing Association



Long Service Award - 45 Years

Dave Derry

St.Catharines Rowing Club



Long Service Award - 45 Years

Susan Erskine St.Catharines Rowing Club



Long Service Award - 60 Years

James (Jim) Stone

St.Catharines Rowing Club



Lifetime Achievement Award William (Bill) Ross

Canadian Secondary Schools Rowing Association



Coach of the Year

Pat Cody

North Star Rowing Club & Row Nova Scotia



Coach of the Year Runner Up

Brian Fisher

St. Catharines Rowing Club



Volunteer of the Year

Charles Hauss

Club d'Aviron de Lachine



Volunteer of the Year Runner Up **Deborah Cumming**

Hanlan Boat Club



Umpire of the Year **Ge-an Rijniersce**

Rowing British Columbia



RCA Club "Outstanding Achievement of the Year Award"

Open Aviron Rowing Coastal Association (OARCA)



Jack Nicholson Bursary Award Matthew (Matt) Seaby

Peterborough Rowing Club



Jack Nicholson Bursary Award **Greg Hanta**

Leander Boat Club



Tony Zasada Memorial Award

Spencer Kielar



2018 Para Athlete of the Year Jeremy Hall



2018 Senior Athlete of the Year **Hillary Janssens**



2018 U23 Athlete of the Year Caileigh Filmer



2018 Junior Athlete of the Year **Grace VandenBroek**

ROWING CANADA AVIRON COMMITTEES

COMMITTEE ON DUES AND FEES

Dave Calder, Chair Patrick Thompson Anne Sproull Ann Nelson Brian Love Donna Ell Thomas Hawker Brian Morin

RCA AUDIT COMMITTEE

Ian Gordon, Chair Peter McClelland Tom Hawker Jeffrey Lay

RCA AWARDS COMMITTEE

Lynda Dundas, Chair Carolyn Taylor-Smith George Gage Peter McClelland Doreen Hamlyn Susan Wilkinson Kelly Malcolmson

RCA HUMAN RESOURCES COMMITTEE

Carol Purcer Thomas Hawker **Andrew Lamont** Terry Dillon

COACH EDUCATION AND DEVELOPMENT COMMITTEE (CEDC)

Volker Nolte **Howard Campbell** Jill Würflinger Colleen Miller

SAFETY AND EVENTS COMMITTEE

Mike Bagshawe, Chair Matteo Cendamo Lynda Dundas Andrew Smith Jean Christophe Marly Tim Henderson

UMPIRES COMMITTEE

Judy Sutcliffe, Chair Debbie Sage Donna Bliss

NOMINATING COMMITTEE

Andrew Lamont, Chair Jennifer Walinga, Director at Large Peter Jackson, Provincial Advisory Council Representative Tracy Brooks, Member at Large Carol Purcer, President, an ex-officio member

2018 PROVINCIAL ADVISORY COUNCIL:

Daphne Dumont President, Rowing PEI

Doreen Hamlyn

President, Rowing Newfoundland

Kelly Malcolmson

President, Manitoba Rowing Association

Brian Morin

President Aviron Québec

John Oxley

President, Rowing New Brunswick Aviron

Chris Waddell

President, ROWONTARIO

Peter Walsh

President, Alberta Rowing Association

Katie Edwards

President, Row Nova Scotia

Susan Wilkinson

President, Rowing British Columbia

Doug Zolinski

President, Saskatchewan Rowing Association

2018-2019 RCA BOARD OF DIRECTORS:

Carol Purcer

President

Thomas Hawker

Director at Large (Treasurer)

Heather Holden

Director at Large

Marisha Roman

Director at Large

Peter McClelland

Athlete Director

Jennifer Walinga

Director at Large

Carol Hermansen

Provincial Director

Ian Gordon

Director at Large (term expired September 20, 2018)

FINANCIALS TABLE OF CONTENTS

- INDEPENDENT AUDITOR'S REPORT
- **36** STATEMENT OF FINANCIAL POSITION
- STATEMENT OF OPERATIONS **37**
- STATEMENT OF CASHFLOWS 38
- 40 NOTES TO FINANCIAL STATEMENTS
- GOVERNANCE AND NATIONAL OPERATIONS (SCHEDULE 1)
- HIGH PERFORMANCE (SCHEDULE 2)
- DOMESTIC DEVELOPMENT (SCHEDULE 3)

INDEPENDENT AUDITOR'S REPORT

To the Members of Canadian Amateur Rowing Association

We have audited the accompanying financial statements of Canadian Amateur Rowing Association, which comprise the statement of financial position as at March 31, 2018 and the statements of operations, changes in net assets and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not for profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements present fairly, in all material respects, the financial position of Canadian Amateur Rowing Association as at March 31, 2018 and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not for profit organizations.

Victoria, BC July 25, 2018 Grant Thornton LLP CHARTERED PROFESSIONAL ACCOUNTANTS

STATEMENT OF FINANCIAL POSITION - MARCH 31, 2018

	2018	2017
ASSETS		
CURRENT		
Cash and cash equivalents	\$ 1,155,953	\$ 915,883
Accounts receivable (Note 4)	102,183	321,578
Goods and services tax recoverable	169,114	82,475
Prepaid expenses	228,920	168,094
	1,656,170	1,488,030
TANGIBLE CAPITAL ASSETS (Note 5)	349,415	306,556
	\$ 2,005,585	\$ 1,794,586

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Accounts payable and accrued charges	\$ 599,187	\$ 492,995
Government remittances payable	2,240	1,589
Deferred revenue (Note 6)	222,897	196,561
	824,324	691,145
DEFERRED CAPITAL CONTRIBUTIONS (Note 7)	_	1,300
	824,324	692,445

NET ASSETS			
Invested in tangible capital assets		349,415	305,256
Internally restricted (Note 8)		206,214	206,214
Unrestricted		625,632	590,671
		1,181,261	1,102,141
	\$ 2,0	005,585	\$ 1,794,586

CONTINGENT LIABILITY (Note 9)
TRUST FUNDS (Note 10)
COMMITMENTS (Note 11)
ON BEHALF OF THE BOARD

Carol & Ruca

_ Directo

Pople

_ Director

STATEMENT OF OPERATIONS - YEAR ENDED MARCH 31, 2018

	2018	2017
REVENUE		
Sport Canada	\$ 4,867,000	\$ 4,762,000
Canadian Olympic Committee (Note 12)	367,827	601,663
Membership fees	401,518	364,117
Sports associations and foundations	271,915	392,909
Donations, events and fundraising	309,395	362,406
Competition and camp registrations	126,680	309,623
Sponsorships	3,000	16,200
Interest earned	9,906	7,451
	\$ 6,357,241	\$ 6,816,369

EXPENSES		
Communications, marketing and initiatives (Note 12)	\$ 272,443	\$ 236,271
Membership services	190,246	163,586
Governance and National operations (Schedule 1)	466,749	480,872
High performance (Schedule 2)	4,797,647	5,253,789
Domestic development (Schedule 3)	574,543	611,255
	\$ 6,301,628	\$ 6,745,773

E	XCESS OF REVENUE OVER EXPENSES FROM OPERATIONS	55,613	70,596
G/	AIN ON DISPOSAL OF TANGIBLE CAPITAL ASSETS	23,507	10,281
E	XCESS OF REVENUE OVER EXPENSES	\$ 79,120	\$ 80,877

STATEMENT OF CHANGES IN NET ASSETS - YEAR ENDED MARCH 31, 2018

	Invested in Tangible Capital Assets		Tangible Restricted		Unrestricted		2018		2017	
NET ASSETS - BEGINNING OF YEAR	\$ 305,256	\$	206,214	\$	590,671	\$	1,102,141	\$	1,021,264	
(Deficiency) surplus of revenue over expenses	(80,194)		-		159,314	\$	79,120	\$	80,877	
Net investment in tangible capital assets	124,353		-		(124,353)		-		-	
NET ASSETS - END OF YEAR	\$ 349,415	\$	206,214	\$	625,632	\$	1,181,261	\$	1,102,141	

STATEMENT OF CASH FLOWS - YEAR ENDED MARCH 31, 2018

		2018		2017
OPERATING ACTIVITIES	9.70	-		
Excess of revenue over expenses	\$	79,120	\$	80,877
Items not affecting cash:				
Amortization of tangible capital assets		105,001		107,701
Gain on disposal of tangible capital assets		(23,507)		(10,281)
Amortization of deferred contributions		(1,300)		(1,300)
	\$	159,314	\$	176,997
Changes in non cash working capital:				
Accounts receivable		219,395		29,086
Accounts payable and accrued charges		106,192		4,229
Deferred revenue		26,336		77,757
Prepaid expenses		(60,826)		130,121
Goods and services tax payable		(86,639)		62,141
Government remittances payable		651		(147)
		205,109		303,187
Cash flow from operating activities		364,423		480,184
			_	
INVESTING ACTIVITIES				
Purchase of tangible capital assets		(154,302)		(52,213)
Proceeds on disposal of tangible capital assets		29,949		6,490
Cash flow used by investing activities		(124,353)		(45,723)
INCREASE IN CASH FLOW		240,070		434,461
Cash and cash equivalents beginning of year		915,883		481,422

1,155,953 \$

915,883

CASH AND CASH EQUIVALENTS END OF YEAR

1. PURPOSE OF THE ASSOCIATION

- Rowing Canada Aviron is the operating name
 of the Canadian Amateur Rowing Association
 Association Canadienne d'Aviron Amateur (the
 "Association") which is a not for profit organization
 incorporated under the Canada Not for profit
 Corporations Act. As a not for profit organization,
 the Association is exempt from the payment of
 income tax.
- As a Registered Amateur Athletic Association it is authorized to issue receipts for tax purposes for the donations it receives.
- The Association's principal activity is the development of the sport of rowing in Canada and it is recognized by the Government of Canada and the Canadian Olympic Committee as the national governing body for the sport of rowing.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

BASIS OF PRESENTATION

 The financial statements were prepared in accordance with Canadian accounting standards for not for profit organizations ("ASNFPO"). As a result these financial statements are in accordance with Canadian generally accepted accounting principles ("Canadian GAAP").

REVENUE RECOGNITION

- The Association follows the deferral method of accounting for contributions.
- Restricted contributions are recognized as revenue in the year in which the related expenses are incurred. Donation revenue is accounted for when received. Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.
- Pledges from donors are recorded when payment is received by the Association or the transfer of property is completed. Donations received for the acquisition of property or to support future operations are recorded as deferred amounts.

• Membership fees are recognized as revenue in the period of membership eligibility.

INTERNALLY RESTRICTED NET ASSETS

Net assets that are internally restricted have been designated by the Association for specific uses. Internally restricted resources can be made available for other purposes.

CASH AND CASH EQUIVALENTS

Cash and cash equivalents consists of cash on hand and balances with banks.

TANGIBLE CAPITAL ASSETS

Purchased assets are stated at cost less accumulated amortization. Contributed assets are recorded at fair value at the date of contribution. Tangible capital assets are amortized over their estimated useful lives on a straight line basis at the following rates:

Adaptive equipment	3-5 years
Domestic equipment	3-5 years
Event registration system	3 years
Facility improvements	10 years
Mechanical equipment	3-5 years
Motorboats and accessories	5 years
Office software and hardware	3 years
Rowing equipment	3-5 years
Trailers	10 years
Vehicles	3 years

FINANCIAL INSTRUMENTS

The Association's financial instruments consist of cash and cash equivalents, accounts receivable and accounts payable and accrued charges. Financial instruments are recorded at fair value when acquired or issued. In subsequent periods, financial assets with actively traded markets are reported at fair value, with any unrealized gains and losses reported in income. All other financial instruments are reported at amortized cost, and tested for impairment at each reporting date. Transaction costs on the acquisition, sale, or issue of financial instruments are expensed when incurred.

MEASUREMENT UNCERTAINTY

The preparation of financial statements in conformity with Canadian accounting standards for not for profit organizations requires management to make estimates and assumptions that affect the reported amount of assets and liabilities, disclosure of contingent assets and liabilities as at the date of the financial statements and the reported amounts of revenues and expenses during the period. Such estimates are periodically reviewed and any adjustments necessary are reported in earnings in the period in which they become known. Actual results could differ from these estimates. The Association's material estimates include the collectability of accounts receivable, deferral of revenue, accrual of accounts payable, and the useful life of tangible capital assets.

CONTRIBUTED MATERIALS AND SERVICES

Donated tangible capital assets and rent is recorded at fair value when received if fair value can be reasonably determined.

The Association is dependent on the voluntary service of many members and others. Since these services are not normally purchased by the Association, and because of the difficulty of determining their fair value, donated services are not recognized in these financial statements.

3. FINANCIAL INSTRUMENTS

The Association is exposed to various risks through its financial instruments and has a comprehensive risk management framework to monitor, evaluate and manage these risks. The following analysis provides information about the Association's risk exposure and concentration as of March 31, 2018.

(a) Credit risk

Credit risk arises from the potential that a counter party will fail to perform its obligations. The Association is exposed to credit risk from members. An allowance for doubtful accounts is established based upon factors surrounding the credit risk of specific accounts, historical trends and other information. The Association has a significant number of members which minimizes concentration of credit risk. The credit risk regarding cash and term

deposits is considered to be negligible because they are held by a reputable financial institution with an investment grade external credit rating.

(b) Liquidity risk

Liquidity risk is the risk that an entity will encounter difficulty in meeting obligations associated with financial liabilities. The Association is exposed to this risk mainly in respect of its receipt of funds from its funders, members and other related sources, and accounts payable and accrued charges.

(c) Market risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises three types of risk: currency rate risk, interest rate risk and other price risk. The Association is mainly exposed to currency risk.

(d) Currency risk

Currency risk is the risk to the Association's excess of revenue over expenses that arise from fluctuations of foreign exchange rates and the degree of volatility of these rates. The Association is exposed to foreign currency exchange risk on accounts payable held in foreign denominations. The Association does not use derivative instruments to reduce its exposure to foreign currency risk.

Unless otherwise noted, it is management's opinion that the Association is not exposed to significant interest rate risk or other price risks arising from these financial instruments.

4. ACCOUNTS RECEIVABLE

	2018	2017
Accounts receivable	\$ 109,773	\$ 325,251
Allowance for doubtful accounts	(7,590)	(3,673)
	\$ 102,183	\$ 321,578

5. TANGIBLE CAPITAL ASSETS

	Cost	Accumulated 2018 Net book value		2017 Net book value
Adaptive equipment	\$ 111,173	\$ 103,916	\$ 7,257	\$ 17,998
Domestic equipment	94,618	48,207	46,411	51,891
Event registration system	61,570	All.	61,570	
Facility improvements	75,122	17,047	58,075	38,412
Mechanical equipment	267,659	193,770	73,889	85,507
Motorboats and accessories	119,197	112,501	6,696	16,035
Office software and hardware	215,843	202,078	13,765	8,281
Rowing equipment	255,037	252,348	2,689	42,922
Trailers	78,242	37,179	41,063	42,235
Vehicles	67,830	29,830	38,000	3,275
	\$ 1,346,291	\$ 996,876	\$ 349,415	\$ 306,556

• The event registration system totaling \$61,570 is not in use at year end, therefore no amortization has been taken to date. The system will be amortized over its estimated useful life of 3 years effective April 1, 2018.

6. DEFERRED REVENUE

• Deferred revenue consists of the following amounts:

	2018	2017
Deferred membership fees	\$ 27,825	\$ 67,870
Deferred contributions	195,072	128,691
	\$ 222,897	\$ 196,561

- Deferred membership fees represent membership fees received in 2018 for fiscal 2019.
- Deferred contributions represent amounts received in 2018 relating to future bursaries and other externally restricted grants.

7. DEFERRED CAPITAL CONTRIBUTIONS

• Contributions received for tangible capital assets are amortized to revenue on the same basis as the amortization of related tangible capital assets.

	20	18	2017
Beginning balance	\$ 1,30	00 \$	2,600
Amounts amortized to revenue	(1,30	0)	(1,300)
ENDING BALANCE	\$	- \$	1,300

8. INTERNALLY RESTRICTED NET ASSETS

Umpire'	's Reserve	Sustainable Organization Reserve		2018		2017	
\$	6,214	\$	200,000	\$	206,214	\$	206,214

- The Umpire's Reserve Fund relates to amounts contributed by the 2001 World Masters Rowing Regatta Organizing Committee to be used for the education and development of umpires within Canada.
- The Sustainable Organization Reserve Fund provides a source of funds in order to withstand unanticipated financial shortfalls.

9. CONTINGENT LIABILITY

• Contributions from Sport Canada are subject to periodic audit by Sport Canada. Contributions are refundable to Sport Canada to the extent that any expense has not complied with the agreed terms and conditions. Sport Canada may conduct audits up to 5 years after the end of a reporting period. The last Sport Canada audit conducted was prior to the period ended March 31, 2013.

10. TRUST FUNDS

• Not included in the financial statements are the following funds which the Association administers and invests in the Bank of Montreal Dividend Fund. Amounts are disclosed at cost, with corresponding fair market values.

	Hanlan - Keller	Pearce - Guest	Seagram	Zasada	Total
2018					
Cost	\$ 5,828	\$ 15,687	\$ 10,995	\$ 26,763	\$ 59,273
Market Value	8,593	21,936	15,943	36,321	82,793
2017					
Cost	\$ 5,777	\$ 15,558	\$ 10,898	\$ 26,549	\$ 58,782
Market Value	8,312	21,216	15,827	35,130	80,485

11. COMMITMENTS

- In March 2013, the Association entered into a 4 year lease for a training facility in London, Ontario and agreed to a one year extension to March 2018.
 In the current year, the Association agreed to a 5 month extension of the lease to August 2018.
 Total commitments include base rent of \$31,500 plus tax and utilities.
- The Association leases boats for a term of one or two years. Lease payments are made at the commencement of the lease year. Amounts paid for lease terms extending into the subsequent year end are included in the prepaid balance. At year end, the Association has lease prepayments of \$46,116 (2017 \$60,700) to lease 18 boats (2017 25 boats).
- In September 2017, the Association entered into a contract with RegattaCentral to develop a new event registration software system. The contract consists of three Phases. At year end, the Association has outstanding commitments for Phase 2 & 3 totalling an estimated \$32,600 (\$25,360 USD.)

12. NSF ENHANCEMENT CONTRIBUTION AGREEMENT

• During the year, the Association entered into a contribution agreement with the Canadian Olympic Committee to assist in building its fund raising capacity. The Canadian Olympic Committee has agreed to reimburse the Association for eligible expenditures to a maximum of \$360,000. For the year ended March 31, 2018 the Association has included \$128,607 (2017 \$130,513) of eligible expenditures in communications, marketing and initiatives expenses and a reimbursement of \$127,827 (2017 \$130,513) in Canadian Olympic Committee revenue.

GOVERNANCE AND NATIONAL OPERATIONS - YEAR ENDED MARCH 31, 2018

2018	2017
\$ 81,263	\$ 93,128
275,798	267,521
103,313	109,261
6,375	10,962
\$ 466,749	\$ 480,872
	275,798 103,313 6,375

HIGH PERFORMANCE - YEAR ENDED MARCH 31, 2018

(Schedule 2)	2018	2017
Salaries and benefits	\$ 1,573,625	\$ 1,529,588
Coaches travel and related expenses	69,894	70,749
Events and camps	1,638,579	2,040,368
Equipment	249,977	333,657
National training centres	274,839	390,408
RCA athlete support	118,420	154,862
Equipment amortization	79,290	80,654
Sport science and medical	459,150	428,277
Para rowing	333,873	225,226
	\$ 4,797,647	\$ 5,253,789

DOMESTIC DEVELOPMENT - YEAR ENDED MARCH 31, 2018

-/1					
(Schedule 3)	2018				
Coach education and	development	\$ 154,009	\$	138,123	
Para rowing	13,709		5,718		
RCA regattas and events		203,587	187,136		
Sport development		127,059		212,442	
Umpires committee		67,738		59,858	
Safety and events com	mittee	8,441		7,978	
		\$ 574,543	\$	611,255	

ROWING CANADA AVIRON 2018 ANNUAL REPORT

Thank you to our incredible community of supporters. Your support and generosity in 2018 contributes to RCA achieving our vision of Canada being a leading rowing nation.























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